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A Biennium of Dedication, Service



Maj. Gen. David Sprynczynatyk
Adjutant General
North Dakota National Guard

After having served 37 years with the North Dakota National Guard, I didn't think I could be more proud than I already was of this great organization — and then this biennium happened.

More than any other time in recent history, our Soldiers and Airmen stepped up to answer the call to serve. As the biennium came to an end on June 30, 2009, the largest North Dakota National Guard mobilization since the Korean Conflict was preparing to deploy. After proving themselves through extensive stateside training, more than 650 North Dakota Soldiers are ready to head to Kosovo, where they will work to maintain a safe and secure environment and ensure freedom of movement in Kosovo.

Beyond the sheer size of the mission, it's also history-making in that it's the first time a North Dakota general has commanded forces overseas. Brig. Gen. Alan Dohrmann will lead Task Force Falcon, the United States component of Multi-National Task Force-East. He will command about 1,300 U.S. forces who will work in conjunction with the NATO nations of Greece, Poland, Ukraine, Armenia and Romania to conduct patrols and engage with people and institutions.

On a smaller scale, our Soldiers and Airmen continued using their skills in the Global War on Terrorism. Deployments this biennium brought numerous units to Iraq — including

the 34th Engineer Brigade, 132nd Quartermaster Company, Headquarters of the 164th Engineer Battalion, 817th Engineer Company (Sapper), 191st Military Police Company, Civil Engineer Squadron and 119th Security Forces Squadron — as well as Afghanistan, including two RAID (Rapid Aerostat Initial Deployment) missions from the 1st Battalion, 188th Air Defense Artillery Regiment.

Our Air National Guard also made history during the biennium. In 2007, it embraced major changes as it took on the new Predator remotely piloted aircraft mission. Then, it stood up the first-of-its-kind 219th Security Forces Squadron at the Minot Air Force Base, where Guardsmen and active-duty Airmen work together. Another history-making mission came in 2009, when they deployed to the Central Command area of operations and became the first unit in the entire Air Force to maintain C-21 aircraft in a combat zone.

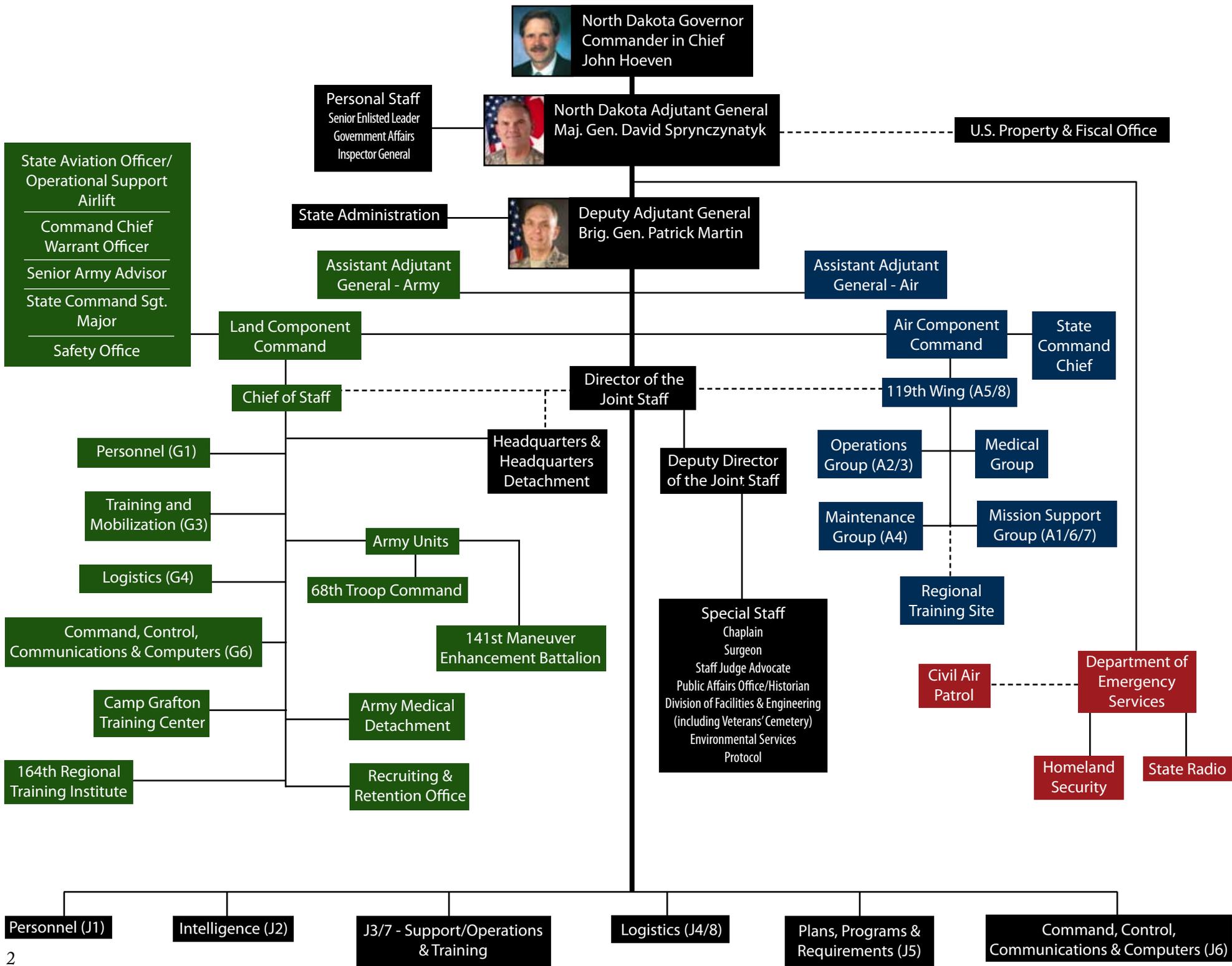
More than 5,200 North Dakota Guardsmen have served in the Global War on Terrorism, but they also serve elsewhere around the globe, developing their skills and helping those in need. In the past two years, they've succeeded in missions in Qatar, Dubai, Kuwait, Oman and Djibouti.

They've also performed nobly here at home, from the 81st Civil Support Team responding to incidents across the states to the aviation units assisting in firefighting support and search-and-rescue missions.

The most notable stateside mission came the spring of 2009, when nearly 3,000 North Dakota Guardsmen were joined by 400 service members from other states to fight the record flooding. Time and again, as I met with those serving on state active duty to battle the rising floodwaters, I heard of their pride in helping their communities and saw their dedication to seeing the mission succeed.

That pride and dedication is nothing new; it was simply amplified this biennium through some historic missions. I could not be prouder. As you read through this report, I think you will quickly understand, and come to share in, that pride.

A handwritten signature in black ink that reads "David H. Sprynczynatyk".



Joint Executive Council

as of June 30, 2009



Maj. Gen. David Sprynczynatyk
Adjutant General



Brig. Gen. Patrick Martin
Deputy Adjutant General



Brig. Gen. Alan Dohrmann
Assistant Adjutant General - Army



Brig. Gen. Alan Palmer
Commander
Air Component Command



Brig. Gen. William Seekins
Commander
Land Component Command



Col. Dale Adams
Director of Joint Staff
Joint Force Headquarters



Col. Robert Becklund
Commander
119th Wing



Col. David Anderson
Chief of Staff
Land Component Command



Command Sgt. Maj. Daniel Job
Senior Enlisted Leader



Command Chief Master Sgt. Paula Johnson
State Command Chief
Air Component Command



Command Sgt. Maj. Gerald Miller
State Command Sgt. Maj.
Land Component Command



Command Chief Master Sgt. David Harmon
Command Chief
119th Wing

N.D. National Guard History

Beginning as the Dakota Territorial Militia in the 1860s, the Guard has changed and adapted, overcoming challenges and adversities and striving for success. The first federally recognized companies to serve the state were raised by Territorial Governor William Jayne and served during the Sibley-Sully campaigns in 1862-63.

Within five years, the militia grew to five companies of 538 Soldiers, but stagnated at that level due to inadequate equipment storage space, mismanagement and low population density. “The Great Dakota Boom” of 1878-90 allowed the militia to again grow, reaching 1,000 Soldiers by 1885. When Dakota Territory split into North and South Dakota in November 1889, North Dakota was authorized one infantry regiment with 10 companies.

SPANISH-AMERICAN WAR

When the U.S. launched into the Spanish-American War, the 1st North Dakota Volunteer Infantry quickly formed, and about 450 Soldiers arrived in Manila. Thirteen days later, on Aug. 13, 1898, Manila surrendered and the North Dakota Soldiers began occupation duty. After a change of command, the Soldiers began to seek out insurgents and their outposts. On April 12, 1899, the 1st North Dakota Volunteers experienced their most deadly day of combat in the Philippines; eight Soldiers were killed and two wounded. In recognition of his heroic efforts that day, Pvt. Thomas Sletteland became the



first North Dakota Soldier to receive the Congressional Medal of Honor. Eight others would receive the honor following subsequent battles in the war.

MEXICAN BORDER INCIDENT

With passage of the National Defense Act of 1916, the Guard was guaranteed permanent service as a reserve for the Army. Soon thereafter, President Wilson sent every state's National Guard to federal duty on the Mexican border. North Dakota Soldiers trained in Texas for six grueling months only to be sent home without participating in any action.

WORLD WAR I

As they returned home in January 1917, World War I was at the brink as Germans resumed unrestricted submarine warfare. After only 40 days at home, the 1st North Dakota Regiment was again called up. Numerous reorganizations took place as the mission changed, until the 1st North Dakota was renamed the 164th Infantry Regiment, which activated under the 41st Division and became one of the first divisions to go to France.

About 3,700 North Dakotans served in the war, and 278 members of the 164th Infantry died. Of those deaths, 176 were killed in battle and 62 died of wounds sustained during fighting. The remainder perished from disease and illness. About 650 others were wounded in battle.

WORLD WAR II

President Roosevelt federalized the Guard again in 1941. The 188th Field Artillery Regiment joined the 164th, resulting in 3,222 North Dakota Guardsmen on federal active duty. On March 18, the 164th left the U.S. bound for New Caledonia, where they would protect naval supply lines and position against a potential Japanese attack on the island.

On Oct. 13, 1942, the 164th landed at Guadalcanal where the unit became the first in the U.S. Army during WWII to take offensive action against the enemy in the Pacific. The battle at Henderson Field resulted in 1,700 Japanese dead. The 164th lost 26 Soldiers and 52 were wounded. Patrols continued until the Japanese began to evacuate Guadalcanal in February 1943. At the same time, the 188th was being restructured into the 188th

Field Artillery Group, 188th Field Artillery Battalion and 957th Battalion. The units left for Great Britain in December 1943 and primarily continued to train until June 1944, when they moved to Utah Beach. Both battalions were attached to other divisions where they supported offensives through the end of the war. The 164th wrapped up the war on Bougainville, part of the Solomon Islands, and then at Leyte, Philippine Islands.

KOREAN WAR

In July 1950, North Dakota's 231st Engineer Battalion was activated, followed by the 164th and 188th and then the Air National Guard. All three Army units remained on active duty in the United States at training units. The Air Guard served in Georgia and California before being selected individually for service in Korea or at U.S. and European bases. In total, more than 2,600 North Dakota Guardsmen served during the war. About 800 North Dakota Guard members went overseas and 16 died in combat.

BERLIN AIRLIFT

In the fall of 1961, President Kennedy called for a partial Guard mobilization. The 164th Engineer Battalion served 10 months in Fort Riley, Kan., while the 818th Engineer Company was stationed at Fort Lewis, Wash.

GULF WAR

Decades passed before the North Dakota National Guard was again called to federal service, this time to deploy for Operation Desert Shield in 1990. The 136th Quartermaster Battalion, 132nd Quartermaster Company, and the 131st, 133rd and 134th Quartermaster Detachments were alerted and activated to purify, supply and distribute water. The 191st Military Police Company was activated to assist with security and POW processing, and the 818th Medical Battalion provided command and control for medical companies.

OPERATION JOINT GUARDIAN

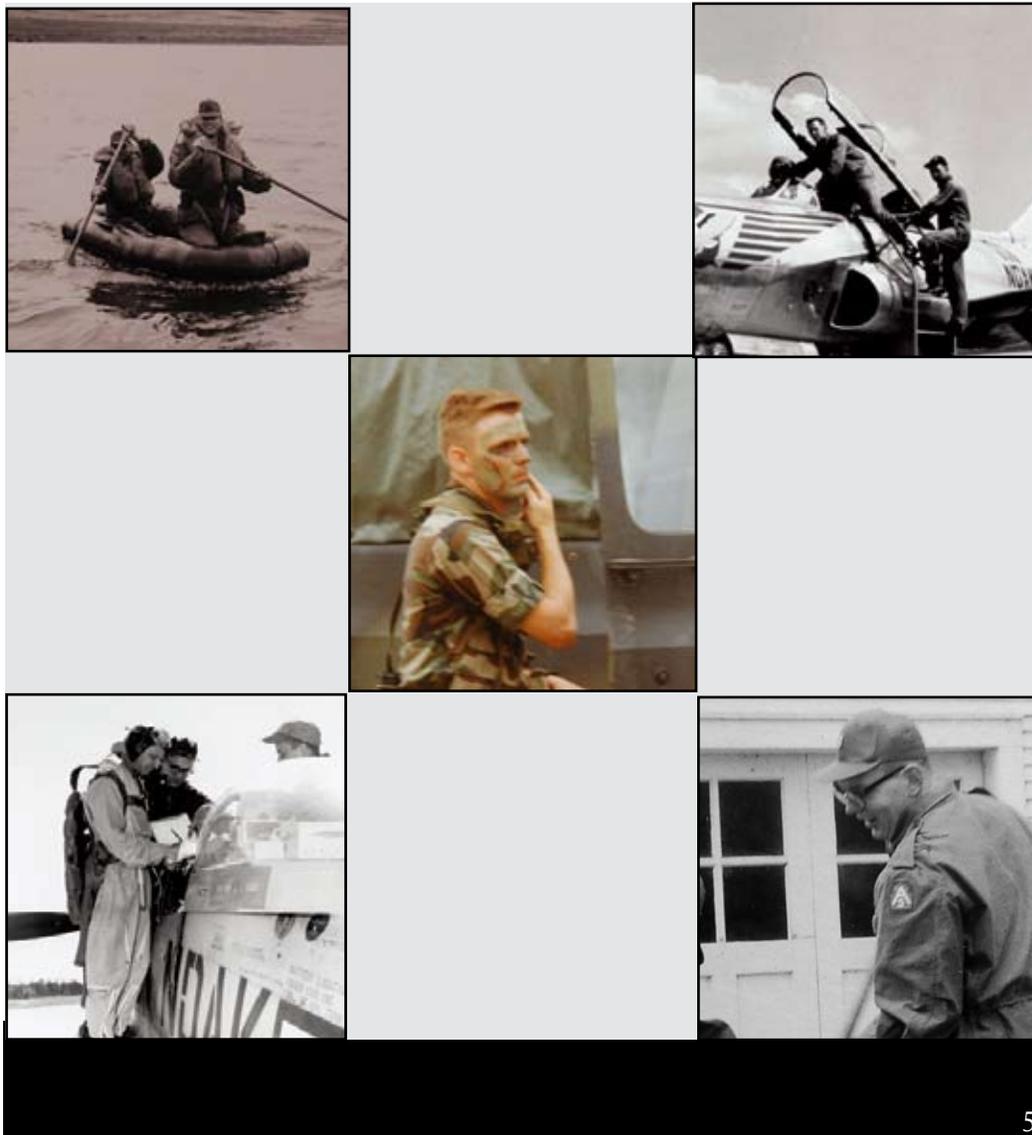
Several Guard units have served in Operation Joint Guard over the past dozen years. The 129th Mobile Public Affairs Detachment sent four teams to Bosnia in 1996 to provide public outreach and create newsletters, write articles and produce video. The 18 Soldiers redeployed on Aug. 22, 1997.

The 142nd Engineer Combat Battalion's Company B was later mobilized in October 1999 and deployed to Camp Bondsteel, Kosovo, early the next year. The 149 Soldiers improved living conditions on the base and completed humanitarian projects before returning home in August 2000.

As this biennium came to an end, about 650 Soldiers from throughout the North Dakota Army National Guard prepared for a yearlong deployment to Kosovo, where they planned to serve as the command element for a multinational peace-keeping effort.

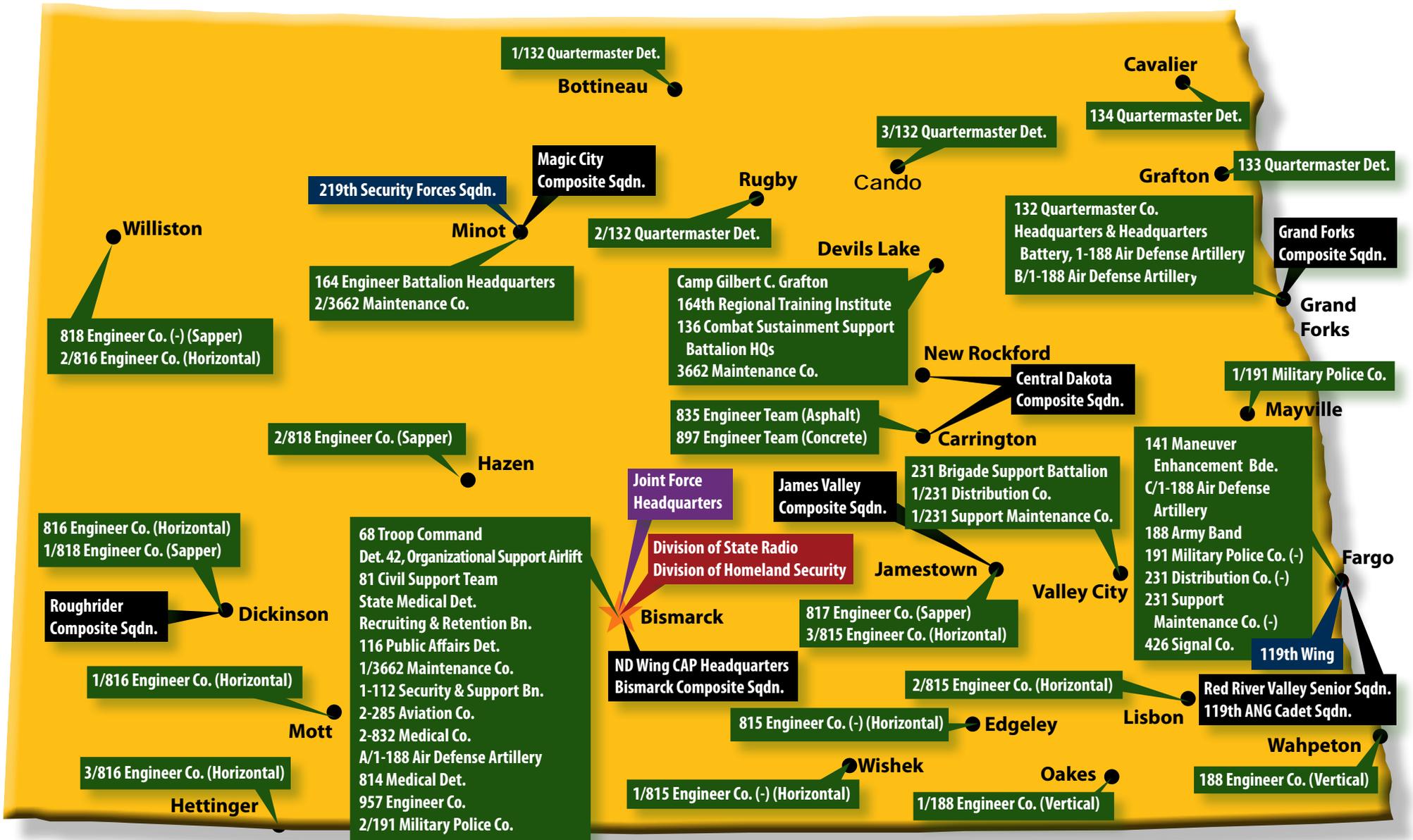
OPERATION ENDURING FREEDOM / OPERATION NOBLE EAGLE

The Global War on Terrorism began after the terrorist attacks of Sept. 11, 2001. As the 2007-09 biennium came to an end, Soldiers and Airmen in the North Dakota National Guard continued to support federal activations to Iraq and Afghanistan. About 170 Soldiers and 76 Airmen were mobilized for GWOT at that time, although more than 5,000 Soldiers and Airmen have spent 30 days or more on active duty for GWOT. Twelve were killed in action and dozens of others received Purple Heart medals for injuries received in combat.



Sources: "Citizens as Soldiers: A History of the North Dakota National Guard" by Jerry Cooper (1986) and "The Citizen-Soldiers: An Abbreviated History of the North Dakota National Guard" by Maj. Peter W. Conlin, former North Dakota National Guard command historian

Office of the Adjutant General Locations



(-) indicates that the entire company is not at that location

Joint Force Headquarters
 Department of Emergency Services
 Civil Air Patrol

N.D. Army National Guard
 N.D. Air National Guard

North Dakota National Guard Deployments 2002-09



IRAQ

- 142nd Engineer Combat Battalion
- January 2003-March 2004
- * 957th Multi-Role Bridge Company
- February 2003-May 2004
- 141st Engineer Combat Battalion
- December 2003-March 2005
- F Battery, 1-188th Air Defense Artillery
- June 2004-December 2005
- Company A, 164th Engineer Combat Battalion
- August 2005-November 2006
- ★ 34th Engineer Brigade
- March 2007-March 2008
- 132nd Quartermaster Company
- May 2007-April 2008
- ★ Headquarters, 164th Engineer Battalion
- June 2007-May 2008
- 817th Engineer Company (Sapper)
- June 2007-June 2008
- ★ 191st Military Police Company
- January 2008-January 2009
- ★ Civil Engineer Squadron
- May 2009-July 2009
- ★ 119th Security Forces Squadron
- February 2009-present (expected August 2009)
- * Numerous locations



AFGHANISTAN

- Civil Engineer Squadron
- February 2002
- Detachment 42, Operational Support Airlift Agency
- September 2004-March 2005
- 1-188th Air Defense Artillery (RAIDI)
- November 2005-February 2007
- 1-188th Air Defense Artillery (Security Forces)
- December 2005-April 2007
- 1-188th Air Defense Artillery (RAIDII)
- November 2006-January 2008
- 1-188th Air Defense Artillery (RAIDIII)
- December 2008-present (expected December 2009)

DJIBOUTI

Detachment 42, Operational Support Airlift Agency
- April 2009-present (expected April 2010)

CENTRAL COMMAND

1-129th Mobile Public Affairs Detachment
- April 2006-June 2007
- forward deployed from Qatar throughout Central Command (CENTCOM) area, including Iraq, Afghanistan and Africa
Airlift Squadron
- May-August 2009
- deployed to Southwest Asia with C-21A Lear jets



BALKANS

- ★ Engineer detachment of 15 supporting 34th Infantry Division in Bosnia & Herzegovina
- July 2003-April 2004
- ★ Engineer detachment of 5 in Camp Bondsteel, Kosovo
- February 2004-September 2004
- ★ 112th Command Aviation Battalion of 23 in Bosnia & Herzegovina
- November 2005-October 2006
- ★ The following units prepared for a yearlong mission to Kosovo that was set to begin soon after the biennium's end
 - + 231st Maneuver Task Force
 - + 957th Liaison Monitoring Teams
 - + Task Force Falcon Headquarters

INDIVIDUAL MOBILIZATIONS

Numerous North Dakota National Guard Airmen and some North Dakota National Guard Soldiers have mobilized individually or in small groups as part of GWOT. They have served in Qatar, Dubai, Kuwait, Iraq, Afghanistan, Oman and in numerous stateside locations.

In total, more than 3,500 Soldiers and more than 1,800 Airmen have served active-duty deployments since the Global War on Terrorism began.

Operation Rollback Water: The Biennium's Biggest Mission

2009: A year for the record books. After a winter that left in its wake heaps of snow that covered much of North Dakota, Mother Nature next turned to spring flooding in an attempt to dissolve the resolve of the state's inhabitants.

Rising waters began plaguing much of the state by mid-March. But, even before the ice began to melt and the rivers swelled, the North Dakota National Guard was working in partnership with the Department of Emergency Services (DES) and other state agencies to prepare for the worst. Plans were drawn up, forces were readied weeks in advance and the North Dakota Guard stood ready to engage the flood fight.

"Based on the amount of snow the state received over the winter months, we knew that when it melted, we needed to be ready with equipment, people and fortitude to take on any flooding that the state might incur," said Lt. Col. Jon Erickson, N.D. National Guard deputy operations officer – director of military support.

The strategic planning and readiness paid off. The Guard was first called upon March 21 and immediately set up a 24/7 Joint Operations Center (JOC) in Bismarck to create a central command post where needs could be assessed and missions assigned to areas in need of assistance.

Almost instantaneously, 200 Soldiers and Airmen worked hand-in-hand with the

citizens of Fargo-Moorhead to fill millions of sandbags. Based on the river crest predictions by the National Weather Service, Fargo was an area that needed miles of dikes to protect the city or face imminent flooding with the potential to wash away a good portion of the city.

Soon after, flood threats began popping up all over North Dakota's map. It seemed no city was off limits. To create a smooth operation, with the Guard able to respond statewide to the flooding, 24-hour flood operations were established in Minot, Fargo, Valley City and Bismarck.

Area of Operations - East was based at the Fargo Armed Forces Reserve Center, with a second operations center in the Valley City Armory. Area of Operations - East coordinated and managed the Guard's flood-fighting support in the following counties: Pembina, Walsh, Grand Forks, Trail, Cass, Richland, Steele, Ransom, Sargent, LaMoure and Dickey.

Area of Operations - West was based at the Minot Armed Forces Reserve Center with an operations center also in Bismarck. Area of Operations - West managed the remainder of the state. The Military Service Center in Bismarck, with direct connections to Family Assistance Centers around the state, supported military members and their families affected by the flood.

"One thing I've learned is you don't take knives to a gun fight and you don't fight floods without the Guard," said Dr. Tim Mahoney, Fargo deputy mayor.

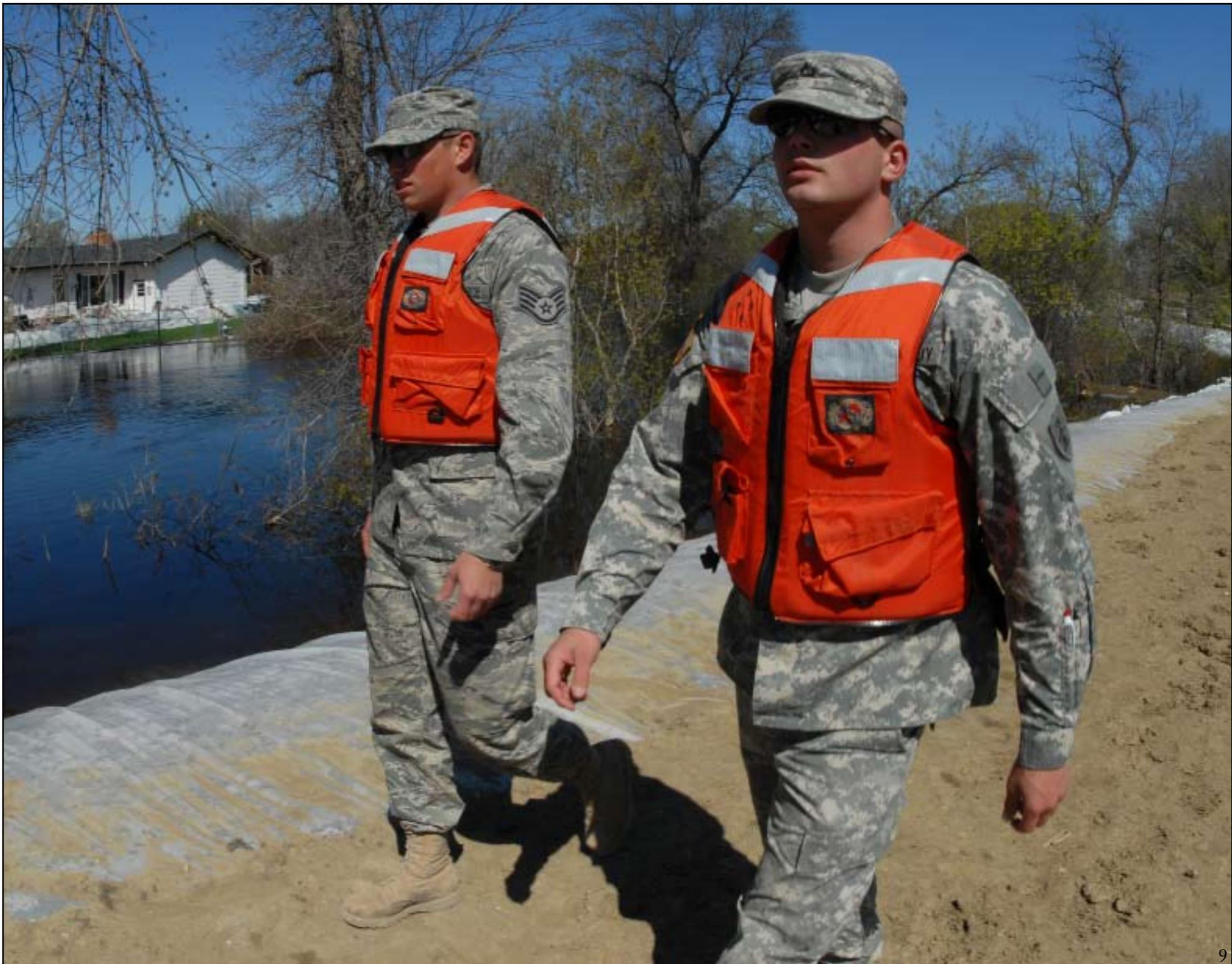
DEALING WITH A DISASTER

As momentum gained in the flood fight and the water kept rising, Soldiers and Airmen volunteered to help their fellow neighbors and citizens. Guardsmen filled sandbag after sandbag and placed them around homes, churches and schools in an effort to stop the intensifying flood from threatening life and property.

On March 22, the first Guard-assisted evacuation happened as Black Hawk helicopters evacuated two families near Carson and New Leipzig. Homeowners also were stranded in Linton, and the Guard reacted with 20 Soldiers to evacuate homeowners.

Two days later, a Presidential Disaster Declaration was signed signifying

**Article by Staff Sgt. Billie Jo Lorius
Joint Force Headquarters**



that the entire state was under an emergency. Guardsmen continued their operations with 50 Guardsmen responding to the Bismarck and Mandan flood situation on the nearby Missouri River. Over the course of two days, the Guardsmen assisted with ice demolition operations to break up an ice jam that was causing flooding in southwestern North Dakota.

At the same time, 400 more troops reported to Fargo to help sandbag additional areas of the city. By March 27, there were more than 1,300 Guardsmen in Fargo as the Red River crested at 40.6 feet and the city ordered a partial evacuation.

As the water rose, so did the steadfast commitment of troop numbers throughout the state. The Guard was now fully engulfed in flood fighting operations with specific specialties to respond where and when needed. There were Soldiers and Airmen who operated equipment; bulldozers and heavy machinery needed to move dirt and build dikes in strategic areas. Almost every flood fighter filled sandbags and partnered with communities to face the water and win.

The N.D. National Guard's Unit Ministry Team and military chaplains were also available in Valley City, Lisbon and Fargo. The teams gave spiritual support, conducted morale and welfare checks and provided counseling to individuals in need. There were Soldiers and Airmen who cooked and served meals, and troops who captured video, photographs and stories about what the Guard was doing to placate the flood. Everyone had a job and rolled up their sleeves, resolute to accomplish the task on hand.



QUICK REACTIONS IN A TEAM EFFORT

Also vital to the Guard's flood fighting offense were the Quick Reaction Force (QRF) teams, which responded to dike leaks or breaches.

As April began, the QRFs were placed where the Guard determined the biggest threats were located. The biggest flood threat areas were in Harwood, Oxbow/Hickson, Kindred and West Fargo. Eight minutes was the average response time for the QRFs to move from the staging area to the site of a leak, breach or other need. These teams allowed the Guard to be ready with the appropriate personnel with the equipment to get the job done. Major breaches or dike leaks that the QRF teams were called to respond to include:

- March 27 – Responded to a major dike breach in Fargo, reacting quickly to keep the area secure
- March 31 – Overland flood threat near Kindred caused by the Sheyenne River
- April 12 – Major breach in Valley City

At the peak of the flood-fighting efforts on March 31, the Guard had responded with more than 2,400 National Guardsmen; and was supported by Guardsmen from six other states to include Minnesota, Wisconsin, South Dakota, Montana and Iowa as well as assistance from the U.S. Coast Guard, U.S. Air Force and U.S. Army.

By mid-April, the Guard had assisted with dike patrols, evacuating residents, sandbag filling, transport and placing; providing traffic control points, and presence patrols; aviation support to include reconnaissance and ice salting to promote melting; providing and operating water pumps, breaking ice jams and performing others missions as required.



VIEWS ON THE VALLEY

By April 8, the Guard had ramped up its presence in Valley City and Lisbon. Some of the action in western North Dakota was getting a reprieve, and all eyes were on Valley City. On April 13, the National Guard responded to the second breach in Valley City as a Black Hawk UH-60 helicopter placed 20 one-ton sandbags to stop the water.

The continued flooding in Valley City resulted in a failure of the main sewer system on April 17. Following instructions of city officials to conserve water, the 119th Civil Engineer Squadron was called in to set up portable showers, further contributing to Guardsmen's needs while on flood duty.

By the numbers

+ By April 1, the N.D. National Guard had conducted 10,920 miles of dike patrols – equal to walking almost halfway around the world.

+ As of April 1, Guardsmen had pumped 10.15 million gallons of water – enough to overfill 16 Olympic-sized swimming pools.

+ By April 24, Guardsmen had assisted more than 60 people in evacuating their homes.

+ As of April 24, the Guard had spread 60,000 pounds of salt via UH-60 Black Hawk to help melt the ice.

“Considering the fact that we are operating in an environment with no functioning sewer system, limited water supply, and few creature comforts, the ability to get a hot shower in a clean well-functioning facility is invaluable,” said Capt. JoDee Aubol-Haining, a company commander in the 231st Brigade Support Battalion.

During the flood fight, a toll-free hotline was established to assist with questions. Numerous businesses provided food and beverages to support Guard members working around the clock in North Dakota to fight the flood.

“We were able to sustain a long, sometimes daunting mission, because of the teamwork and community effort that went into the flood fighting efforts,” said Maj. Gen. David A. Sprynczynatyk, N.D. National Guard adjutant general. “This was a partnership with communities, state and

federal agencies that was coupled with the resilience of the people of North Dakota to commit to fighting this flood together. The flooding was harsh and the damage it caused will leave a lasting mark, but as a whole, our efforts were successful to minimize the loss of life, limb and property.”

As the waters begin to dissipate, the state transitioned its clean up efforts and stepped back to tally the toll of the flood ravaged communities. On June 24, 2009, the N.D. National Guard stepped down from state active duty, after having served nearly 100 days on Operation Rollback Water — which amounted to about 660,000 hours on state active duty. Guardsmen assisted more than 30 North Dakota communities during that time. One thing is for sure, the people of North Dakota will mark this year down in the history books and tell stories of its significance for years to come.



Service Member & Family Support



One of the most enduring elements of being a member of the U.S. Armed Forces is the sense of family. Each branch has its own unique way of caring for its members and their families. A new Military Service Center, established in Bismarck in January 2009, gathers the many services that service members and their families may need under one roof.

In just the final quarter of the past biennium, from January to June 2009, the Service Member and Family Support division impacted more than 6,000 military members and their families statewide.

The following are tenets of the Military Service Center concept.

FAMILY PROGRAM OFFICE & THE FAMILY READINESS TEAM

Establishes and facilitates ongoing communication, involvement, support and recognition between military families and the North Dakota National Guard in a partnership that promotes the best in both.

FAMILY READINESS GROUPS

FRGs provide support and assistance to families by ensuring accurate information flow to all families, coordinating activities supporting a deployment and working with community resources.

YOUTH ACTIVITIES

The Child and Youth program supports the

social, emotional and academic needs of military youths. It encourages the development of positive self-esteem, self-confidence, respect for self and others, team skills and leadership abilities.

FAMILY ASSISTANCE CENTERS

Located in Bismarck, Jamestown, Fargo, Grand Forks and Minot, North Dakota National Guard-sponsored Family Assistance Centers provide families information, assistance and referral for medical, dental, financial, legal and mental and emotional health services as well as providing ID Cards and DEERS enrollment, emergency financial assistance and local assistance to Family Readiness Groups.

119TH WING FAMILY PROGRAM

Airmen constantly deploy and return in small numbers, and the 119th Wing Family Program Office ensures that all Airmen's needs are met.

TRANSITION ASSISTANCE ADVISOR

The TAA is the statewide point of contact to provide information, support and direction to service members, veterans and their families on benefits and entitlements available through various federal and state agencies.

REINTEGRATION AND YELLOW RIBBON

This is a Department of Defense program that provides services to all branches, active or reserve. One thing it does is enable the Guard to welcome home service members and assist them, as well as their families, friends and employers, with the transitional issues that accompany any deployment or separation. The program begins from the time the unit receives the alert order and continues throughout the transition period after returning home.

OUTREACH PROGRAM

The Outreach Program is designed to encompass all North Dakota veterans. Trained professionals make personal contact to ensure that veterans and their families are aware of their rights and benefits. Outreach Specialists are available to assist veterans of any era, any conflict, any service — regardless of service type or time. They also assist family and employers.

SUICIDE PREVENTION TEAM

Team members are trained on how to recognize, assist and cope with a person exhibiting suicidal signs and how to seek help for others or for themselves. The North Dakota National Guard has a very open attitude about keeping all members ready — both mentally and physically — for any mission. Suicide Prevention is ongoing and, ultimately, a commander's program.

SEXUAL ASSAULT PREVENTION AND RESPONSE TEAM

This team provides an educational and prevention-based program to help protect the rights and safety of Guard members. It's designed to help the survivor heal through gaining control of the situation and accessing healing resources, as well as to create a climate that minimizes assault incidents. This program has private and confidential reporting measures and services, as the survivor chooses.

OFFICE OF THE CHAPLAIN

Chaplains, chaplain assistants and licensed social workers work together to provide religious and spiritual support, as well as emotional and mental health support, to Soldiers, Airmen and their families.

JOINT FAMILY SUPPORT ASSISTANCE PROGRAM

The JFSAP brings services to families who are geographically dispersed from a military installation and who might otherwise be unable to access needed support.

MILITARY ONESOURCE

Military OneSource is a free 24/7/365 information and referral service available via toll-free phone and Internet access to service members and their families. The program improves the quality of life of military families and the overall effectiveness of the military community.

MILITARY FAMILY LIFE CONSULTANTS

Licensed clinicians with master's degrees and at least five years related experience are trained on military-specific topics before becoming an MFLC. The Army program is designed to provide anonymous, confidential support to Soldiers and their family members, especially those returning from deployments.

PSYCHOLOGICAL HEALTH CONSULTANT

Dr. Alan Fehr trains and consults with civilian psychologists and other providers to more competently serve military service members and their families with regard to psychological health. He also is available to fill gaps in service availability, especially in urgent and emergency situations.

DEERS AND RAPIDS

These systems maintain personnel and benefits information for active, retired and reserve uniformed service personnel and their eligible family members, as well as civilian Department of Defense contractors and civil service personnel.



MINOT
Armed Forces Reserve Center
3420 2nd St NE
Hours: Mon.-Fri., 9 a.m. to 5 p.m.
Phone: 701-420-5861 or 800-720-1096

BISMARCK
1850 E. Expressway Ave.
Hours: Mon.-Fri., 8 a.m. to 5 p.m.
Phone: 800-242-4940
or 701-333-4800

JAMESTOWN
Jamestown Armory
212 3rd St. N.E.
Hours: Monday-Friday, 8AM to 4PM
Phone: 701-253-3976 or 877-628-2652

GRAND FORKS
Grand Forks Armory
1501 48th St. S.
Hours: Mon.-Fri., 8 a.m. to 4 p.m.
Phone: 701-792-4568 or 800-399-0871

FARGO
Armed Forces Reserve Center
3920 31st St. N.W., Suite A
Hours: Mon.-Fri., 8 a.m. to 4 p.m.
Phone: 800-460-1407
or 701-451-6090
119th Wing
Hours: Mon.-Fri., 8 a.m. to 4 p.m.
Phone: 701-451-2112

Family Assistance Center Locations

Civil Air Patrol



The North Dakota Wing Civil Air Patrol (NDCAP), as the Office of the Adjutant General's third uniformed service and the official auxiliary of the U.S. Air Force, proudly served their state and nation in many capacities during the past biennium.

The Wing was actively engaged in three missing persons searches, playing a key role in reuniting a Bismarck man — who had gone missing in the Napoleon area — with his family in August 2008.

They also searched for and silenced more than 15 aircraft distress beacons that had erroneously gone off, ensuring scarce search and rescue assets in federal, state and local inventories were not committed to nonemergency situations. Had those distress beacons been for a real emergency, the Wing would have played a role in steering emergency medical and extrication ground assets to the right location to help save the lives of pilots and passengers.

When people think of the Civil Air Patrol, they often think of leadership and excellence in the search and rescue community since more than 90 percent of the nation's inland missions are performed by CAP. Wings also have embraced the Aerial Imagery mission on an organization-wide basis. North Dakota's CAP demonstrated its leadership in this endeavor during the past biennium by support-

ing the North Dakota Forest Service's wildland firefighting in the summer of 2007.

Members also assisted federal, state and local agencies during the spring 2009 flooding, which became its longest-ever response to a single incident. Aircraft and crews from throughout the state spent eight weeks providing aerial imagery and reconnaissance assistance, primarily to the State Emergency Operations Center and the Federal Emergency Management Agency. Local emergency management, the U.S. Army Corps of Engineers, the Governor's Office, National Weather Service and the State Water Commission also benefitted from the aid of the Wing's imagery by using it to make essential, timely decisions. More than 5,000 aerial images of the disaster were taken and uploaded onto the Internet for anyone's use. The images were archived to aid in decision-making for future disaster planning and hazard mitigation efforts and are available for free.

During the flood response, about 65 percent of the Wing's senior members and 60 percent of the cadets participated in some way. At one point, assistance from the Minnesota and South Dakota's Wings came to North Dakota's aid. The neighborly assistance included four additional aircraft and 50 additional aircrews and mission base staff.

Overall, the North Dakota Wing performed admirably. Many comments from other state and federal agencies were received about the quality and timeliness of the images. In most instances, Civil Air Patrol aircraft were over an aerial imagery target within 30 to 60 minutes of a request. This feat reoccurred nearly 200 times throughout the flood, and nearly 325 aircraft hours were flown. These missions were conducted by an unpaid force of volunteers who took time away from work, school and families to serve.

The North Dakota Wing of the Civil Air Patrol continues to stand ready to answer our state and nation's call to service. Thanks to the outstanding support of the governor, legislature, adjutant general, Department of Emergency Services and volunteer force, the Wing will continue to be ready when that next call comes.



**Online: www.ndcap.us
Phone: 701-328-8190**

N.D. State Partnership Program



The State Partnership Program between North Dakota and Ghana began in 2004. Unlike other partnerships that sought to find similarities between the state and partner nation, the North Dakota/Ghana relationship focuses on how each partner can benefit from their differences as well as their similarities. Early in the partnership, Ghanaian officials said they had already received valuable information on aviation maintenance and safety, disaster management, engineering and public affairs. Likewise, North Dakotans gained valuable cross-cultural experiences. For example, North Dakota medical personnel gained experience and knowledge related to tropical medicine and avian influenza.

Part of the intent of building these relationships is acknowledging different points of view, as well as finding ways to bridge the gap of understanding between the United States and the rest of the world.

PROGRAM OVERVIEW

The State Partnership Program is sponsored by the U.S. Department of Defense, in cooperation with the U.S. Department of State. Facilitated by the National Guard Bureau, SPP aligns emerging nations of Africa, eastern and central Europe (to include former Warsaw Pact nations) and other selected nations around the world with state National Guard organizations. The state's task is to assist those nations in successfully achieving

their rightful place in the community of nations.

The purpose of the SPP is to foster mutual interests and establish habitual long-term relationships across all levels of society. The program encourages the development of economic, political and military ties between the states and partner nations. The National Guard functions as a role model in demonstrating how a military organization can interact with the citizens and their government while reinforcing the concept that the military is subordinate to that nation's civil authorities.

The program began in 1993, with three Baltic nations. It has grown to include partnerships with 62 countries.

BIENNIUM OVERVIEW

During the past biennium, 49 events took place through the State Partnership Program. These events included English instruction, aviation support and safety, agriculture exchanges, public affairs, workshops family support workshops, border security, energy security, disaster management, university exchanges, medical education and screening and first responder (emergency medical technician) training, as well as diplomatic visits with leadership of the Government of Ghana and the U.S. Mission in Ghana.

OUTLOOK

As a new biennium begins, the State Partnership Program looks to continue to refine the focus on ongoing programs and develop programs in other identified areas for the many military to military, military to civil and civilian to civilian missions to Ghana.



Civilian TV reporter Donnell Preskey, with KXMB-TV in Bismarck, interviews a Ghanaian soldier. Preskey traveled to Ghana as part of a civilian exchange and helped provide a public affairs workshop while there, in addition to covering three coinciding North Dakota National Guard State Partnership Program missions.

N.D. Army National Guard

Vision

A dynamic and responsive organization comprised of professional Soldiers and units, recognized for their readiness and excellence in mission accomplishment.

Mission

Land Component Command provides trained and responsive Soldiers and units to defend our nation and state from any threat and support local communities in times of need.

N.D. Army National Guard Authorized Strength: 3,455 Soldiers





The biennium began with numerous changes for the North Dakota Army National Guard. Due to the Army's transition to a more modular force, some units deactivated while others activated. No positions were lost during the transition, although some Soldiers experienced job changes.

Among the units that ceased during the past biennium — although their lineage continues with the new units — are the 141st Engineer Combat Battalion, 142nd Engineer Combat Battalion, Engineer Brigade of the 34th Infantry Division and the 136th Quartermaster Battalion.

The 141st Maneuver Enhancement Brigade activated in September 2008, with the oversight of numerous existing and new units, among them the 231st Brigade Support Battalion, 426th Signal Network Support Company and 188th Engineer Company.

Despite major changes, success continued, which became apparent through the Guard's participation in the Army Communities of Excellence, or ACOE, program. Rooted in the Malcolm Baldrige Criteria for Organizational Excellence, ACOE requires a deeply introspective look at an organization's best practices in seven categories: leadership; strategic planning; customer focus; measurement, analysis and knowledge management; work-force focus; process management and results. The submission takes the form of a 50-page

written document that responds, point by point, across 100 self-assessment questions and is submitted for examination by teams of experts in at a national competition.

North Dakota's 2009 submission received the highest level of recognition to date: first place, silver — a significant improvement on a noteworthy 2008 Honorable Mention award. The program boasts both tangible and intangible benefits, the greatest of which being continued, measured, organizational improvement. The North Dakota Army National Guard knows it has achieved incredible success, but won't accept just that; the organization constantly looks to improve.

Success and continued improvements provide awards in themselves, but ACOE adds to that; cash awards through the program this biennium totaled more than \$100,000. This enabled the Guard to fund additional projects to enhance the quality of life for Guardsmen across the state. Among the purchases this biennium were physical training equipment, morale and welfare support items and technological improvements to help Soldiers and Airmen stay in touch with their loved ones during training and deployments.

The biennium ended as one of those deployments — the largest single mobilization since the Korean conflict — began for more than 650 North Dakota Army National Guard Soldiers. After being alerted for mobilization in March 2008, units began training for a peace-keeping mission in Kosovo set to begin in August 2009. Brig. Gen. Alan Dohrmann was selected as the commanding general for Task Force Falcon, part of Kosovo Force 12. It marks the first time a North Dakota National Guard general has commanded forces overseas. At mobilization station in Camp Atterbury, Ind., North Dakota Soldiers teamed up with units from 12 other states and the U.S. Virgin Islands. Once in country, they would begin work with Soldiers from 35 other countries.

In short, the biennium began with numerous changes but continued mission success, and the new biennium appears to be shaping up for additional worldwide impact from North Dakota Soldiers.

Camp Grafton Training Center

Devils Lake, N.D.

Camp Grafton Training Center (CGTC) is a National Guard Maneuver Training Center operated by the North Dakota National Guard. It's 5 miles south of Devils Lake on Highway 20, on the northeast shore of the 100,000-acre lake bearing the same name as the community.

CGTC property is made up of Camp Grafton North, Camp Grafton South, several local training areas throughout North Dakota and Air Defense Artillery weapons simulators in Grand Forks.

Camp Grafton North is on the shores of Devils Lake and consists of 1,000 acres with numerous training opportunities, lodging, a post exchange (PX) and dining facilities.

Camp Grafton South is about 40 miles southeast of Camp Grafton North and consists of 9,300 acres that consists mainly of training areas and weapons ranges.

The local training areas operated by Camp Grafton include Camp Davis, which covers 76 acres north of Valley City; Douglas Creek, about 700 acres southwest of Garrison; and a 300-acre site east of Williston.



Demolitions training contributes to engineers' skill refinement at Camp Grafton Training Center.

- In an effort to continue to improve on Soldiers' training experience, Camp Grafton increased its simulators during the past biennium. New simulators being used include a Virtual Convoy Trainer; Humvee Egress Assistance Trainer (HEAT), which simulates recovering from a roll-over or water crash; a Call for Fire Trainer (CFFT), an advanced artillery training system that uses 3D technology; and a second Engagement Skills Trainer (EST) 2000, which provides marksmanship training.

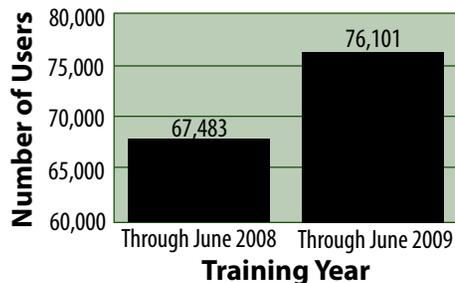
164th Regional Training Institute

Camp Grafton Training Center, Devils Lake, N.D.

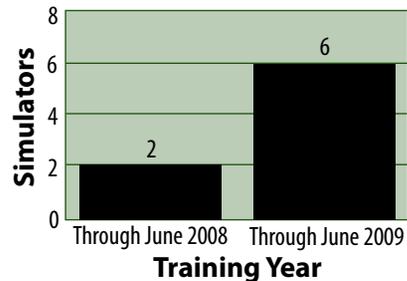
The RTI continues to wield a significant impact on both reserve-component and active-duty engineers across the United States. It provides year-round, fully accredited military engineer specialty courses and noncommissioned officer training as well as Officer Candidate School, primarily for North Dakota Soldiers.

- The RTI provided more than 400 engineer classes during the biennium. Twenty-one different courses — seven of which include multiple phases

Camp Grafton User Throughput



Growth in Training Simulations



- During the past biennium, Camp Grafton Training Center completed numerous projects to improve the area, including:

- + improvements to the boat launch at Lake Coe in Camp Grafton South (field training area)
- + woodland restoration project at Camp Grafton (cantonment area)
- + multiple erosion control projects at both Camp Grafton and Camp Grafton South
- + reduction of herbicide use through alternate weed-control measures
- + hilltop reclamation at the Williston training area
- + multiple improvements to the various weapons' ranges at Camp Grafton South

- Camp Grafton's conservation efforts were awarded in November 2007 when representatives were presented with the Eddy County Soil Conservation Award.

— were offered, and more than 3,200 training seats were scheduled annually. This training encompasses 70 percent of all Army Reserve and Army National Guard Soldiers with an engineer military occupational specialty, as well as some active-duty Soldiers, which the institute began training in March 2006.

- The 51st Officer Candidate School class graduated from the institute in August 2008, and at the end of the biennium, 14 Soldiers were on track to become officers through the 52nd graduating class. Those 52 classes have graduated 840 officer candidates.

- More than 80 percent of the 99 full-time and 13 part-time staff members at the RTI have deployed, resulting in invaluable real-world experiences that contribute to the training environment.



Sgt. 1st Class Charles R. Porter

to be named TRADOC (Training Doctrine Command) Instructor of the Year for 2009.

- For 2009, the RTI was named an Institution of Excellence after its intermediate accreditation. The designation recognizes that 95 percent of accreditation requirements have been met.

- The biennium began soon after ground was broken on a new multimillion dollar facility designed to house and train RTI students on a single campus. The first phase of the construction includes an 182,825-square-foot building with 60 rooms and 7,986 square yards of paving at a cost of \$34 million. Phase II, which is planned for 2015, will add a 68,179-square-foot building with 156 rooms and an additional 3,504 square yards of paving at a cost of \$14.6 million.

- The RTI's Instructor of the Year, Sgt. 1st Class Charles R. Porter, went on

Engineer-Specific Training Provided by 164th RTI

- Combat engineer
- Bridge crewman
- Construction equipment operator
- Technical engineer (Surveying, drafting and soils/materials testing)
- Carpenter/Mason
- Plumber
- Electrician
- Non-Commissioned Officers Basic Courses for combat engineers, equipment supervisors and construction supervisors



Staff Sgt. Gregory McGath, 164th Regional Training Institute instructor, guides a student on loading a shotgun during a combat engineer course July 17, 2008, at the RTI. The class members were preparing to practice breaching techniques in order to enter a locked building. The engineer course is one of many related classes taught year-round at the Regional Training Institute, which employs about 100 full-time staff and instructors. More than 400 classes are taught each year, and that number is expected to grow.



Soldiers in the 164th Engineer Battalion sandbag a house in Burlington, N.D., on Easter Sunday in an effort to protect it from the rising Souris River.

164th Engineer Battalion

Minot, N.D.

About 175 Soldiers serve in engineer and engineer support roles within the 164th's Headquarters and Headquarters Company and its Forward Support Company, both of which are in Minot.

- The biennium began with most of the 164th Battalion conducting annual training at Camp Grafton Training Center, focusing on the battalion's new modular configuration.

- In August 2007, 120 members of the 164th's Headquarters and Headquarters Company completed pre-mobilization training at Camp Shelby, Miss., and deployed to Camp Victory in Baghdad, Iraq. The unit conducted security operations near Baghdad International Airport and provided command and control for a battalion-sized task force comprised of Army National Guard units from four states.

- When Headquarters and Headquarters Company's deployment ended in May 2008, the company focused on reintegration and recovery activities throughout the summer.

- Annual training 2008 found the Forward Support Company continuing transformation from a mechanized engineer line company to a forward support company by focusing on new equipment training for the new mission. It also conducted convoy operations — transporting the 814th Medical Detachment to Rapid City, S.D., and back to support Operation Golden Coyote.

- In January 2009, the 164th Battalion conducted emergency snow removal operations by clearing roadways in Mountrail and Hettinger counties.

- In March, the mission rolled into positioning equipment and personnel in eastern North Dakota to support flood operations. The battalion began state active duty on March 23, 2009, first in Bismarck, then Fargo and finally Minot. Missions throughout the spring included command and control of engineer assets, dike patrols, traffic control points, quick reaction forces ready to respond to dike leaks and breaches, installation of Rapid Deployment Flood Walls and Hesco barriers, evacuation of those overtaken by the rising floodwaters, neighborhood security patrols, liaison operations with civilian agencies, prepping and filling sandbags and cattle carcass removal.



Soldiers in the 957th Engineer Company erect a Ribbon Float Bridge during training at Kimball Bottoms on the Missouri River.

957th Engineer Company

Bismarck, N.D.

Nearly 200 Soldiers serve in this multi-role bridge company, which falls under the 164th Engineer Battalion.

- While at Camp Ripley, Minn., the summer of 2008, the 957th focused annual training on weapons qualification, a demolitions range and bridging operations.

816th Engineer Company (Horizontal)

Dickinson, N.D.

Like the 815th Engineer Company, the 816th conducts a horizontal construction mission. Based in Dickinson with about 110 Soldiers, it also has small detachments in western North Dakota: Detachment 1 in Mott with

about 30 Soldiers and Detachment 2 in Hettinger with nearly 20 Soldiers. The company falls under the 164th Engineer Battalion.

- The 816th supported Operation Jump Start, a mission supporting the U.S. Border Patrol near Nogales, Ariz., during the summer of 2007. Soldiers worked on road and culvert improvements and fence repairs.

- In 2008, the 816th returned to the border, where it served on the last rotation of Operation Jump Start. During its second mission there, the unit built two miles of new road and completed installing a secondary fence near San Luis, Ariz.

- The biennium ended after the 816th realigned detachments with the 818th Engineer Company. Detachment 2 of the 816th moved from Williston to Dickinson in early 2009, while Detachment 1 of the 818th moved from Dickinson to Williston. The change improved readiness and training for both units.



Soldiers of the 816th Engineer Company install the last panel of a secondary fence on the U.S.-Mexican border during Operation Jump Start in 2008.



Gov. John Hoeven and Maj. Gen. David Sprynczynatyk, North Dakota National Guard adjutant general, present Staff Sgt. Justin Lampert with the Soldier's Medal during a March 2008 ceremony at the state Capitol. A member of the 818th Engineer Company, Lampert subdued a gunman in a casino while vacationing in Las Vegas in July 2007.

818th Engineer Company (Sapper)

Williston, N.D.

More than 100 Soldiers serve as engineers with the 818th, which is based in Williston and has a detachment in Hazen. The company falls under the 164th Engineer Battalion.

- In July 2007, the 818th Engineer Company reopened a detachment in Hazen that had been closed since May 2005 due to deployment of the 164th Engineer Battalion's Company A.

- Outside of military duty, an 818th Soldier, Staff Sgt. Justin Lampert, subdued a gunman in the New York New York casino in Las Vegas in July 2007. Lampert received the Soldiers Medal for his actions.

- In 2008, the 818th helped the U.S. Border Patrol build new roads in Arizona to better secure the border as part of Operation Jump Start. The 818th was projected to complete 3 percent of the total road project during its time on the border, but instead completed 10 percent.

- At the beginning of 2009, the 818th Engineer Company realigned a unit with the 816th Engineer Company. Detachment 1 of the 818th moved from Dickinson to Williston and the 816th's Detachment 2 moved from Williston to Dickinson in an effort to improve readiness and training.



1st Sgt. Ken Miller and Capt. William Nels oversee work on a road project on the U.S.-Mexico border. Their unit, the 818th Engineer Company (Sapper), spent 20 days in Nogales, Ariz., extending roads and improving conditions for Border Patrol agents.

136th Combat Sustainment Support Battalion Devils Lake, N.D.

The 136th Combat Sustainment Support Battalion developed out of the former 136th Quartermaster Battalion, which was deactivated Aug. 31, 2008. Nearly 80 Soldiers of the 136 CSSB are trained in providing command and control structure for assigned or attached units.

- Between May and August 2007, Soldiers in the 136th CSSB conducted saltwater training with the Tactical Water Purification System at Fort Story, Va.
- In May 2008, Lt. Col. Scott Boespflug assumed command of the 136th from Lt. Col. Giselle Wilz, and in January 2009, Command Sgt. Maj. Norman Deschene assumed the senior enlisted position as Command Sgt. Maj. Ron Sveum Jr. retired. In May 2009, Maj. Clark Johnson assumed command from Lt. Col. Boespflug.
- The 136th supported Roads Acting as Dams, a major training exercise that brought together the North Dakota Department of Emergency Services and workers from Ramsey and Benson counties.
- Headquarters and Headquarters Company of the 136th CSSB served on state active duty for flood operations from March through June 2009, and the battalion operated Task Force 136 in strategic locations throughout the state, including Task Force Area of Operations North Central from March 25 through April 13, Task Force 136 in Fargo from April 12-19,

and Task Force 136 in the James River Basin from April 19 through June 26, 2009. In all, HHC helped Fargo, Oxbow, Horace, Jamestown, Linton, Valley City, Grand Forks, Lisbon, Grand Forks, Pembina, Grafton, Neche, Drayton, Mayville, Hillsboro, Fort Ransom, Oakes, Ludden and Wahpeton.



Soldiers with the 136th Combat Sustainment Support Battalion run the operations center in Jamestown, N.D., during spring 2009 flood operations. In the foreground, Sgt. 1st Class Wesley Widmer and Sgt. Janelle Schwab answer pay questions. Throughout the State Active Duty mission, Task Force 136 processed and tracked more than 1,000 Soldiers and Airmen on flood duty. In the background, Sgt. 1st Class Julie Schafer and Master Sgt. John Burke track more than 500 pieces of equipment and rolling stock spread across 15 locations in the state.

132nd Quartermaster Company Grand Forks, N.D.

Headquarters for the 132nd Quartermaster Company is in Grand Forks, while detachments are spread across northern North Dakota: Detachment 1 resides in Bottineau, Detachment 2 in Rugby and Detachment 3 in Cando. The approximately 190 Soldiers in the 132nd perform water purification and distribution.

- During the summer of 2007, Soldiers in the 132nd, which serves under the 136th CSSB, conducted saltwater training with the Tactical Water Purification System at Fort Story, Va.
- On July 5, 2007, 21 Soldiers of the 132nd arrived in Kuwait before moving north into Iraq. The Soldiers mobilized in support of Operation Iraqi Freedom in May 2007 and returned to North Dakota on April 26, 2008.



Sgt. William Bercier, a member of the 132nd Quartermaster Company (Forward) works on the control panel of the 3,000-gallon-per-hour Reverse Osmosis Water Purification Unit (ROWPU) in Al Taqqadam, Iraq. The company supplied bulk drinking water to tenant units and supported combat outposts during the deployment.

- The 132nd served on state active duty for flood operations from March through June 2009. The communities the unit supported include Fargo, Oxbow, Horace, Jamestown, Linton, Valley City, Grand Forks, Lisbon, Pembina, Grafton, Neche, Drayton, Mayville, Hillsboro, Fort Ransom, Oakes, Ludden, Wahpeton and Caledonia.

Sgt. Douglas W. Nowatzki, with the 132nd Quartermaster Company, gets a warm welcome home from Lt. Col. Lee Nordin (left), Col. Robert Fode (hidden) and Brig. Gen. Robert Udland (far right) at Hector International Airport in Fargo on April 26, 2008.



133rd Quartermaster Detachment Grafton, N.D.

About 20 Soldiers in the 133rd Quartermaster Detachment provide hoseline tactical water distribution. The unit was federally recognized more than 60 years ago, on March 20, 1947.

- From May through August 2007, Soldiers worked with the 136th CSSB to conduct saltwater training with the Tactical Water Purification System in Fort Story, Va.
- While on state active duty for spring flooding, the 133rd worked from March through May 2009 in Fargo, Oxbow, Horace, Jamestown, Linton, Valley City, Grand Forks, Lisbon, Pembina, Grafton, Neche and Drayton.



Spc. Joshua Metzger, a member of the 134th Quartermaster Detachment, maintains a 125-gallon-per-minute pump as he supports spring 2009 flood operations in Neche, N.D.

134th Quartermaster Detachment Cavalier, N.D.

Like the 133rd Quartermaster Detachment, the 134th comprises about 20 Soldiers who provide hoseline tactical water distribution, with a history of service dating to Dec. 17, 1946.

- From May through August 2007, Soldiers in the 134th served under

the 136th CSSB to perform saltwater training with the Tactical Water Purification System in Fort Story, Va.

- Significant spring flooding resulted in the 134th being activated for state active duty from March through June 2009. Soldiers served across the state, including Pembina, Devils Lake, LaMoure, Jamestown, Fargo, Oxbow, Horace, Linton, Valley City and Grand Forks.



Members from the 3662nd Maintenance Company, including (from left) Sgt. 1st Class Marvin Weig, Staff Sgt. Stan Howen, Sgt. Brent Freund and Sgt. 1st Class Kent Pulst inspect and install engine components during annual training at Camp Dodge, Iowa, in 2008.

3662nd Maintenance Company

Devils Lake, N.D.

About 180 Soldiers in the 3662nd and its Bismarck detachment perform diesel engine and transmission rebuilding for depots to return into the supply system. During drill weekends, the company is contracted to rebuild and test engines and transmissions. After the biennium's end, the company plans to begin an armament repair mission in addition to rebuilding some M1 tank components and doing some small arms modifications.

- On May 17, 2008, the 3662nd — known as “The Deuce” — received the National Maintenance Award from the National Maintenance Training Center at Camp Dodge, Iowa, for superior mission performance during 2007 annual training.

- The 3662nd was nominated for the CCMRF mission in October

2008. Pronounced “C-Smurf” and standing for CBRNE (chemical, biological, radiological, nuclear and high-yield explosives) Consequence Management Response Force, the 3662nd's role in the CCMRF mission will be providing maintenance support to the 218th Maneuver Enhancement Brigade and 218th Brigade Support Battalion of the South Carolina Army National Guard.

- In February 2009, the 3662nd converted from a General Support Maintenance Company to a Component Repair Company.

- Widespread spring flooding had the 3662nd serving on state active duty from April through May 2009 in communities across the state, including Devils Lake, LaMoure, Jamestown, Fargo and Valley City.

- Due to the Deuce's CCMRF mission, the company stands ready to deploy within a short timeframe to respond to any large-scale CBRNE emergency within the United States.

Detachment 42 Organizational Support Airlift

Bismarck, N.D.

This unit is comprised of eight Soldiers whose mission is to support the personnel and logistical airlift needs of the North Dakota National Guard and the Department of Defense through the operation of a C-12 fixed-wing twin-engine turbo-prop airplane.

- Detachment 42 received an alert for mobilization in August 2008, and mobilized to Djibouti, Africa, on March 27, 2009. While overseas, the unit is supporting the Djibouti Combined Joint Task Force - Horn Of Africa (CJTF-HOA) as a small but highly specialized aviation unit flying two C-12 aircraft. The mission is to provide short-notice fixed-wing transportation for personnel and cargo within the area of operations.

Army Aviation Support Facility

Bismarck, N.D.

The Army Aviation Support Facility, or AASF, supports flight training and maintenance requirements for all of the assigned North Dakota Army National Guard aviation units — both fixed wing and rotary wing. Forty-six full-time employees work at the facility.

- During the biennium, the AASF provided maintenance support, training and instruction to all of the supported units. It also provided emergency response and airlift support, resulting in nearly 7,000 flight hours throughout the biennium. That brings the total accident-free hours (no Class A, B or C aviation accidents) flown by the North Dakota Army National Guard

since 1958 to 118,000 flight hours.

- Aviation mechanics provided all maintenance and repair requirements for their 12 helicopters and one airplane, from routine tasks up to depot level tasks.

- Instructor pilots at the AASF trained crewmembers of all experience levels, from those just returning from flight school to master crewmembers, in all modes of flight necessary to accomplish the particular mission set of their assigned unit.

- More than 120,000 gallons of JP8 aviation fuel is purchased annually from local vendors through Defense Fuel Contracting and dispensed to support the North Dakota Army National Guard flying hour program.

- The AASF operates on an annual budget of more than \$750,000 for repair parts, fuel and training programs.



North Dakota Soldiers pause from fighting fires in California to mark the event in a photo with Anna Anderson, second from left, from Cal Fire. Soldiers pictured by North Dakota's firefighting equipment include, from left, Sgt. 1st Class Troy Balkowitsch, Staff Sgt. Mike Carlson, Chief Warrant Officer Ron Doll and Chief Warrant Officer Cory Wentz.

1-112th Aviation Battalion

Bismarck, N.D.

Comprised of about 225 Soldiers, the 1st Battalion of the 112th Aviation Regiment operates and maintains UH-60 Black Hawk and OH-58 A/C Kiowa helicopters. Under the battalion, there are two flying units that operate these aircraft: Company C of the 2-285th Aviation Assault Company and Company A of the 1-112th Security and Support, as well as a headquarters unit to provide support. The main purpose of the UH-60 is troop movement and internal/external load transport. These aircraft and Soldiers normally deploy every three years overseas to support the Global War on Terrorism. The OH-58 helicopter serves as a reconnaissance helicopter and is used to assist local, state and federal law enforcement as an aerial platform. The OH-58 is used primarily in the counter-drug program of the National Guard and performs missions ranging from tracking vehicles to marijuana eradication. These aircraft also travel hundreds of miles assisting law enforcement for special events, such as the Sturgis Rally in South Dakota and WE Fest country music festival in Minnesota.



Wildfires ravage the California landscape. North Dakota's pilots and crew chiefs gained greater experience flying in these challenging conditions while supporting the California Guard in April 2008.

- In April 2008, 16 Soldiers from the 112th responded to Ward County with two Black Hawks. They assisted local firefighters by dumping thousands of gallons of water on a wildfire that was burning through remote areas of the county. The 112th Battalion's assistance helped save numerous acres and homes from the fires.

- Eight Soldiers and one UH-60 Black Hawk helicopter assisted California in fighting the wildfires in the Redding area in July 2008.

- Flight crews from the 112th responded to areas across the state during the spring 2009 flooding. They worked around the clock to place 1-ton sandbags on leaking dikes in Fargo and Valley City and near dams in LaMoure and Kathryn to stop erosion when the water began to rise and damage the earthen spillway.

- The battalion's full-time staff responded to flooding in Linton in March 2009. They helped evacuate residents and assisted with sandbagging.

- Flight crews also worked in Bismarck during spring 2009 flooding, assisting in the demolition of Missouri River ice jams by spreading salt on the river to speed the thawing process. Crews worked in conjunction with North Dakota Army National Guard Soldiers who used C4 to blow the jam apart and restore the flow of water downstream.



A North Dakota Army National Guard UH-60 Black Hawk helicopter places 1-ton sandbags to shore up a section of dam near LaMoure during spring 2009 flooding operations.

2-285th Aviation Regiment (Assault Battalion) Bismarck, N.D.

About 40 Soldiers comprise the small units within the 2-285th Aviation

Regiment (Assault Battalion), which operates and maintains UH-60 Black Hawk helicopters. This unit is under the command of the 1-112th Aviation Battalion during peacetime. North Dakota units within the regiment include Detachment 2 of Headquarters and Headquarters Company of the 2nd Battalion, 285th Aviation Regiment; Company C (-) of the 2-285th, which has additional Soldiers in Utah; Detachment 2 Aviation Maintenance Company of the 2-285th; and Detachment 2 Forward Support Company of the 2-285th.

- The 2-285th was alerted for mobilization in April 2008. Soldiers expected to deploy to Iraq after the biennium's end, with an anticipated mobilization date of October 2009.



Sgt. Zach Landis checks the salt/sand spreader during spring 2009 flooding operations. North Dakota Army National Guard aviation Soldiers spread salt and sand along the Sheyenne and Missouri rivers to speed ice melt and prevent ice jams that were contributing to flooding from those rivers.

832nd Medical Company (Air Ambulance) Bismarck, N.D.

About 30 Soldiers trained in aero-medical evacuation serve in Detachment 2 of the 832nd Medical Company (Air Ambulance).

- The 832nd gained federal recognition this biennium, on Dec. 27, 2007. Soldiers have been actively training in their mission since that date.



Sgt. Maj. Greg Barros performs a maneuver on Sgt. 1st Class Dean Richter during combatives training. Soldiers in the 231st Brigade Support Battalion spent annual training 2009 preparing for a yearlong mobilization to Kosovo.

231st Brigade Support Battalion

Valley City, N.D.

More than 330 Soldiers serve in the 231st Brigade Support Battalion's units in southeastern North Dakota. Headquarters and Headquarters Detachment serves in Valley City, as does Detachment 1 of Company A, which performs water and fuel distribution, and Detachment 1 of Company B, which performs maintenance. Company A and B conduct the same missions as their respective detachments, but are located in Fargo.

- The 231st was federally recognized on Sept. 3, 2008, as part of the Army National Guard's conversion to a more modular force structure.
- In September 2008, the 231st was alerted for mobilization as part of Kosovo Force (KFOR) 12. The battalion reorganized as the 231st Maneuver Task Force as Soldiers began to prepare for the peacekeeping operation that would commence after the biennium ended. In September 2009, they were expected to deploy to Kosovo as part of Task Force Defender.
- Headquarters and Headquarters Detachment of the 231st earned runner-up status in the nationwide competition for the Supply Excellence Award. The award came with cash bonuses to purchase additional equipment for the unit.



1st Lt. Jeffrey Steckler trains with the Claymore mine during annual training 2009 for the 231st Brigade Support Battalion. More than 300 Soldiers from the battalion trained in Warrior Tasks and numerous other skills in preparation for a yearlong peacekeeping operation in Kosovo that was scheduled to begin after the biennium concluded.



Sgt. 1st Class Dennis Manning inspects rebar prior to a concrete pour at the Qudas electric generating station in Iraq. Manning deployed with Headquarters and Headquarters Company of Engineer Brigade, 34th Infantry Division, which was responsible for overseeing construction projects in Iraq. The unit deactivated following its deployment.

141st Maneuver Enhancement Brigade Fargo, N.D.

The 141st Maneuver Enhancement Brigade was designed as a command and control headquarters with a multifunctional staff that is able to support maneuver operations. The brigade developed from the Army's transformation to a more modular force.

- In March 2007, Headquarters and Headquarters Detachment of Engineer Brigade, 34th Infantry Division, deployed to Iraq. More than 180 construction projects were completed during the yearlong deployment. It was the final mission for the Bismarck-based Brigade, which deactivated

on Aug. 31, 2008. The brigade's lineage shifted to the new 141st Maneuver Enhancement Brigade.

- Following its mobilization to Iraq, the Engineer Brigade received the Meritorious Unit Citation in recognition of all they accomplished during the yearlong mission.

- The 141st Maneuver Enhancement Brigade activated in Fargo in September 2008 as part of the Army National Guard's shift to a more modular force structure.

- A Family Support Program office opened in Fargo in June 2008. It's staffed by a family readiness support assistant who provides support, information and resources to service members and their families in the Fargo area.

- In March 2008, the brigade was alerted for mobilization as part of Kosovo Force (KFOR) 12. The 141st was reorganized as Task Force Falcon as Soldiers began to prepare for the peacekeeping operation that would commence after the biennium ended.

- During spring 2009 flooding operations, from March through June 2009, the 141st activated about 1,200 Soldiers to help the communities of Fargo, Wahpeton, Grand Forks, LaMoure, Oakes, Hankinson, Jamestown and Valley City.

191st Military Police Company Fargo, N.D.

Nearly 170 Soldiers serve in the 191st Military Police Company (Combat Support) units, which include its Headquarters Company in Fargo, Detachment 1 in Mayville and Detachment 2 in Bismarck.

- Soldiers in the 191st Military Police Company mobilized January 2008 and conducted training at Fort Dix, N.J., before mobilizing to Iraq. The unit's 170 Soldiers conducted security and military support operations before returning home in January 2009.

- The Military Police earned numerous awards recognizing their service in Iraq, including 23 Bronze Star Medals, 153 Army Commendation Medals and three Army Commendation Medals with the "V" device for valor. Additionally, five Soldiers received Purple Heart Medals to recognize



Sgt. Jason Coltom of the 191st Military Police Company participates in Individual Lanes Training during premobilization training at Fort Dix, N.J.



Spc. Christopher Naylor with the 191st Military Police Company participates in the Individual Movement Lanes Training at Fort Dix, N.J., in January 2008. The Military Police Company deployed to Iraq from January 2008 through January 2009.

wounds received from enemy actions.

- Following their deployment to Iraq, 191st Soldiers Sgt. Justina Bilby and Sgt. Megan Dockter were inducted into the prestigious Sgt. Audie Murphy Club. They were awarded during the company's Freedom Salute ceremony during the spring of 2009.

817th Engineer Company (Sapper)

Jamestown, N.D.

About 100 Soldiers serve as engineers with the 817th, which is based in Jamestown. Sappers specialize in mobility, countermobility and survivability missions in support of maneuver forces.

- On June 7, 2007, the 817th Engineer Company mobilized to Iraq, where Soldiers performed the Trailblazer mission, patrolling roadways for improvised explosive devices. They returned to North Dakota in June 2008. During the course of the mission, the Sapper company cleared 119 improvised explosive devices, saving countless lives. They conducted 575 combat patrol missions and cleared more than 82,000 kilometers of roadway in Iraq.



Soldiers of the 817th Engineer Company (Sapper) walk through a pathway of U.S. flags on the tarmac at Jamestown Regional Airport on June 7, 2008. North Dakota Patriot Guard Riders held the flags and friends and family cheered the Soldiers' arrival.

- 817th Soldiers were recognized for their accomplishments in Iraq through the presentation of 15 Bronze Star Medals, four Meritorious Service Medals and 90 Army Commendation Medals. Furthermore, one Soldier was presented a Purple Heart Medal after sustaining wounds from enemy action, and 29 Soldiers received the Combat Action Badge.

835th Asphalt Team

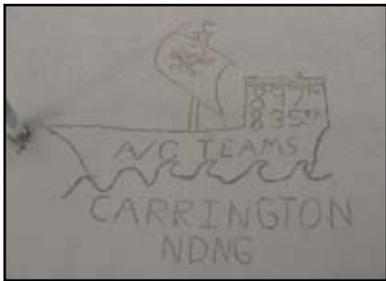
Carrington, N.D.

About 40 engineers specialize in asphalt in this Carrington-based unit.

- In conjunction with Carrington's 897th Concrete Team, the 835th Asphalt Team completed a community project in Cooperstown, N.D., in June 2008. The Soldiers removed and replaced all of the concrete at the city's swimming pool as part of the Individual Readiness Training project. IRT provides Soldiers with skill-specific training while providing communities with a service they cannot otherwise have completed; all projects are signed off on by local contractors under a no-compete agreement. A combined 18 Soldiers from both units worked on the project, which was estimated to have saved the city more than \$10,000.

897th Concrete Team

Carrington, N.D.



A dozen Soldiers make up this team of engineers that specializes in concrete.

- Soldiers from the 897th Concrete Team worked with the 835th Asphalt Team to form a crew of 18 that replaced the concrete at the Cooperstown Swimming Pool in June

2008. The project saved the city more than \$10,000.

426th Signal Network Support Company

Fargo, N.D.

About 50 Soldiers support tactical and state networks by providing operational elements to engineer, install, operate, maintain and defend the theater/state network and extend the Defense Information Systems Network services to elements operating in the mission area. They also provide basic network management capabilities as well as network and communication support to state operations.

- The 426th Signal Company was federally recognized Sept. 2, 2008, as part of the Army National Guard's transformation to a more modular force structure.

- More than half of the 426th — 28 Soldiers — ended the biennium attached to the 231st Brigade Support Battalion's Task Force Falcon, which was preparing to mobilize to Kosovo in August 2009.



Members of the 188th Engineer Company (Vertical) pose for a picture in Yuma, Ariz. The Wahpeton-based Soldiers took part in Operation Jump Start's Task Force Diamondback, during which they erected and reinforced segments of border fence and constructed obstacles to help secure the border.

188th Engineer Company (Vertical)

Wahpeton, N.D.

A vertical construction unit, the 188th Engineer Company is based in Wahpeton with nearly 120 Soldiers and has another 50 Soldiers in an Oakes detachment.

- During two annual training periods in February and March 2008, the 188th Engineers constructed walls for an industrial park storage facility in Fargo and did brick work at the North Dakota Air National Guard's Fargo base.

- A dynamic situational training exercise in May 2008 at the Sandhills Training Site allowed 188th Soldiers to train in convoy operations, land navigation and quartering party operations.

- Throughout the summer of 2008, the 188th Engineers continued to use their construction skills by completing projects at Camp Davis, a North Dakota National Guard training area near Valley City. As part of their mission, the Soldiers remodeled a cabin on the site.

- The entire 188th Engineer Company mobilized in support of flood operations during spring 2009. Soldiers worked from March through May

2009 in Richland County as well as Fargo, LaMoure, Lisbon, Oakes and Jamestown.

- As the biennium ended, the 188th continued to contribute construction skills to better places within the state. During annual training in June 2009, Soldiers completed the foundation and floor of a new building at Douglas Creek near Lake Sakakawea. The engineers also provided construction support at Camp Grafton Training Center, including remodeling the fish cleaning station and bath house.



Soldiers from the 815th Engineer Company look on as trees are loaded for removal from the Lisbon Veterans' Home construction site. The Soldiers helped to prepare the site for construction of the new home.

815th Engineer Company (Horizontal) Edgeley, N.D.

Responsible for horizontal construction, such as road building, the 815th Engineer Company encompasses about 50 Soldiers in its Headquarters in Edgeley and another 110 across three detachments: Detachment 1 in Wishek, Detachment 2 in Lisbon and Detachment 3 in Jamestown.

- More than 100 Soldiers in the 815th had the opportunity to train together on tactical convoy operations during a three-day field training exercise near the Kulm/Edgeley Dam on May 9-11, 2008.
- The 815th Engineers undertook an important mission during the summer of 2008 when they prepared the site for the new Veterans' Home

in Lisbon, N.D. Segmented annual training periods allowed 70 Soldiers to work on the site between May 31 and July 26, 2008.

- From March 23 through April 25, 2009, 106 Soldiers from the 815th went on State Active Duty orders for flood operations in Fargo, Grand Forks and Lisbon.

1-188th Air Defense Artillery Regiment Grand Forks, N.D.

Headquarters and Headquarters Battery of the 1st Battalion, 188th Air Defense Artillery Regiment includes about 120 Soldiers in Grand Forks trained in the Avenger missile system and Surface-Launched Advanced Medium-Range Air-to-Air Missiles. Units falling under its Headquarters contain about 60 Soldiers: Battery A in Bismarck, Battery B in Grand Forks and Battery C in Fargo all operate the systems while Battery D, also in Grand Forks, is trained in maintaining the equipment.

- Soldiers with the 1-188th Air Defense Artillery's RAID (Rapid Aerostat Initial Deployment) III mobilized to Afghanistan in December 2008. It was the first time a North Dakota unit had replaced itself in a combat zone, as RAID III conducted a relief-in-place with the 1-188th ADA's RAID II.

- Spc. Carl Smith, who advanced through battalion-level competition within the 1-188th Air Defense Artillery, was named North Dakota's enlisted Soldier of the Year in February 2008.



A Vehicle-Mounted Guided Missile Battery Control Central, better known as the Avenger, fires a Stinger missile at a drone simulating an enemy aircraft during a live-fire exercise conducted by the 1st Battalion, 188th Air Defense Artillery Regiment at Fort Bliss, Texas, in September 2008. For the exercise, 36 Soldiers representing 18 assigned teams were given the opportunity to fire.

- A new alert for possible mobilization came for the 1-188th on Nov. 13, 2008. The mobilization would involve RAID IV and Sentinel Radar missions consisting of about 60 Soldiers deploying to Afghanistan and eight to Iraq. RAID are rapidly deployed high-tech intelligence gathering systems used to provide force protection. The Sentinel Radar is generally used to alert and queue short-range air-defense weapons to the locations of hostile targets approaching friendly forces.

- Thirty Soldiers performed a live-fire exercise in Texas in September 2008. While there, each Soldier had the opportunity for real-world training as they fired the Avenger Missile System.



Soldiers that fall under the 68th Troop Command provide support at the front gate of the North Dakota Veterans' Cemetery in Mandan during 2009's Memorial Day commemoration.

68th Troop Command

Bismarck, N.D.

About 40 Soldiers serve in the 68th Troop Command, which fulfills its mission of taking care of Soldiers, families and units. Since before the terrorist attacks of Sept. 11, 2001, Troop Command has devoted the bulk of its effort to preparing Soldiers, families and units for upcoming missions. Once the Global War on Terrorism began, 68th Troop Command personnel continued to work hard to meet all training, logistics and administration requirements for its subordinate units, which include the 1919 Contingency Contracting Team, 814th Medical Detachment, 188th Army Band and 116th Public Affairs Detachment.

- Troop Command executed several Freedom Salute ceremonies during the biennium, ensuring that Soldiers received a proper and formal welcome after having served overseas on combat missions.

- Countless hours were dedicated to preparing the large group of North

Dakota Soldiers scheduled to deploy to Kosovo after the biennium's end.

- Beginning in March 2009, when spring flooding hit the state, Troop Command took responsibility for all of Area of Operations - West. This required 24/7 participation for all of Troop Command's subordinate units. Part of this effort included supervising snow removal operations in north-central North Dakota.

188th Army Band

Fargo, N.D.

About 40 Soldiers serve in the Army Band, which is divided into small performance groups, including the Blues in Green show band, Third Time Rule rock and country band, Dixieland Ensemble and Jazz Ensemble.

- The band continued to reach out to communities in North Dakota through its "Music in Schools Tour" in January 2008 and 2009. The missions sought to showcase the pop-appeal side of the band's mission: to engage, entertain and educate school-aged children with music and to help enhance the recruiting mission in schools around the state while providing positive coverage of the Guard. This past biennium, the program resulted in 30 performances for nearly 7,000 children across the state. The band traveled



Staff Sgt. Justen D. Reed belts out a song during the January 2009 "Music in Schools Tour." Reed is a vocalist and drummer for the Blues in Green variety show band.



Eight members of the 188th Army Band had the opportunity to use ceremonial M-1 rifles as musical instruments during the Fargo-Moorhead Symphony Orchestra's rendition of Peter Ilych Tchaikovsky's 1812 Overture during a free community concert commemorating the end of the 2009 spring flooding of the Red River.

6,000 accident-free miles on winter roads to accomplish the mission.

- Chief Warrant Officer 4 William Franke, of Mandan, retired this biennium after serving as the band's commander for more than 28 years. Franke was presented both the Legion of Merit (Federal) and the North Dakota Distinguished Service Medal for his 37 years of military service.

- Another milestone this past biennium came when the 188th celebrated 50 years of making music; it originated April 1, 1959, although its lineage extends to Aug. 13, 1887.

116th Public Affairs Detachment Bismarck, N.D.

The small, eight-Soldier Public Affairs Detachment consists of trained print and broadcast journalists who tell the North Dakota National Guard story. Soldiers support the requirements of the state public information officer while training for their wartime mission.

- The PAD was officially activated on Sept. 1, 2008, when it transitioned from a Mobile Public Affairs Detachment. From then on, the unit's primary focus became training for the Kosovo Force (KFOR) 12 mission, which was set to begin in August 2009.

- During the biennium, the 116th PAD worked to ensure proper

coverage of every major event for the North Dakota National Guard, which included assisting the Air National Guard, when needed.

- Members of the PAD trained about 70 Unit Public Affairs Representatives during the biennium to ensure maximum coverage of units across the state.

- The PAD was placed on state active duty to respond to spring 2009 flooding. They supported the full-time Joint Force Headquarters Public Affairs Office in telling the story of the Guard's involvement across the state by writing stories, taking photos and videos, escorting media and making online updates, including expansions to new social media sites.



Capt. Dan Murphy, 116th Public Affairs Detachment commander, discusses the elements of a news lead with soldiers in the Ghana Army during a weeklong Public Affairs Workshop in May 2008 in Accra, Ghana. The workshop was part of the State Partnership Program (see Page 15).

814th Medical Company Bismarck, N.D.

About 40 Soldiers in Bismarck provide area support through the 814th Medical Company, and another 40 do the same as part of its Detachment 1 in Grand Forks.

- During this past biennium, the 814th moved up from a detachment to a full company, which added 39 positions.

- The 814th trained for two weeks at Golden Coyote, an exercise in South Dakota, in June 2008.

- During spring 2009, the 814th activated to support flooding operations in North Dakota.

1919 Contingency Contracting Team

Bismarck, N.D.

Just two officers and two enlisted Soldiers serve on the Contracting Team, which supports and executes all contracting actions stateside and in the theater of operations. The unit was activated Sept. 1, 2008.

- A year of exhaustive training for 1919 Contingency Contracting Team members resulted in military occupational skill qualification for the Team's positions. As the biennium ended, the training continued as unit members worked on both individual and collective training to develop into a stronger mobilization asset.

81st Civil Support Team

Bismarck, N.D.

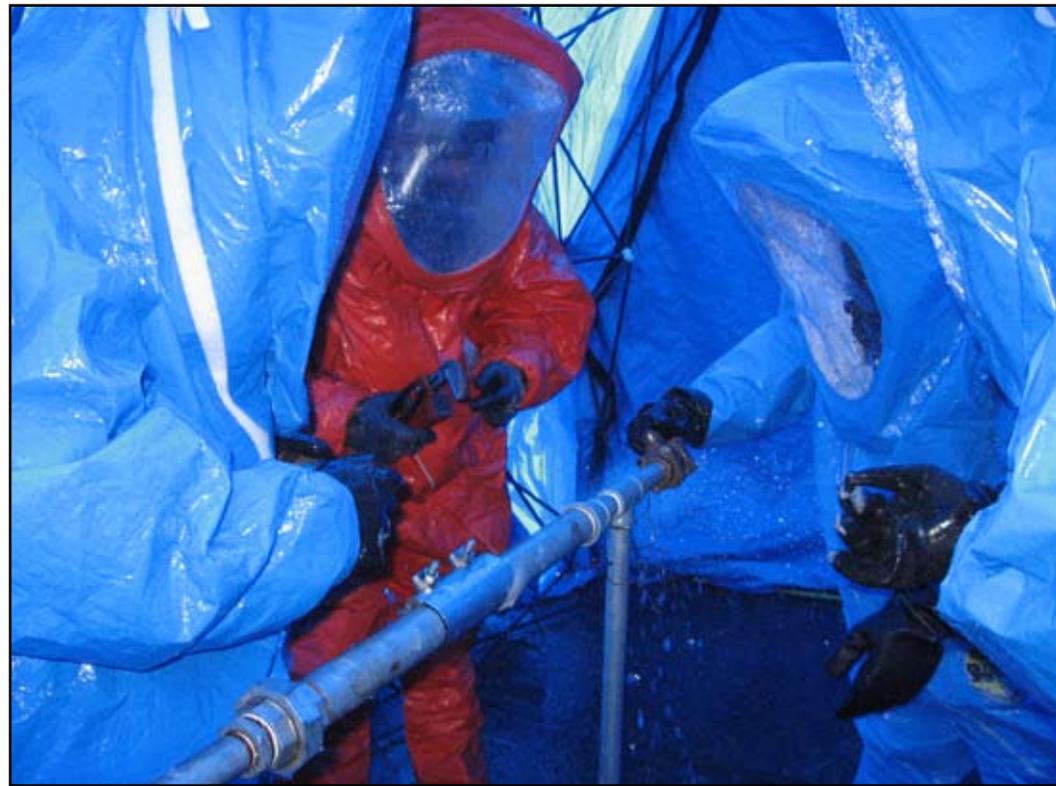
The 81st Civil Support team is comprised of 22 full-time members whose primary responsibilities are to assist civilian first responders when dealing with chemical, biological, radiological, nuclear and explosive (CBRNE) agents. The 81st CST was formed in 2005 and was certified by the Department of Defense Feb. 1, 2007.

- The 81st Civil Support Team conducts a rigorous training and exercise schedule to ensure it is mission ready as well as to establish relationships and familiarity with first responders throughout North Dakota. During the biennium, in addition to conducting internal training, the 81st CST participated in more than 30 exercises with first responders and other CSTs, many of them multiday exercises. The 81st CST also participated in three "real-world" response missions.

- In May 2007, the 81st conducted its first airlift. A U.S. Air Force Reserve C-17 from McChord Air Force Base, Wash., conducted two trips from Bismarck to Fairchild Air Force Base, Wash., to transport the eight CST vehicles, three trailers and 22 personnel. From Fairchild Base, the CST drove to the Hazardous Materials Management and Emergency Response (HAMMER) training site near Richland, Wash., for a week of training with HAMMER staff.

- In July 2007, the CST participated in a multistate exercise with CSTs from South Dakota, Montana and Nebraska. The weeklong training exercise was conducted by a team from U.S. Army North in San Antonio with the primary objective of coordinating efforts between CSTs. The exercise was initiated by deployment of a 10-person "strike team" via Black Hawk helicopters from North Dakota's 112th Aviation Battalion.

- In early February 2008, the 81st CST traveled to Duluth, Minn., and conducted training on cargo ships with the Minnesota CST, U.S. Coast Guard and the Department of Energy.



Soldiers with North Dakota's 81st Civil Support Team conduct training with members of the Bismarck Fire Department. The June 2008 training exercise also incorporated first responders from Bismarck Police, Metro Ambulance, Med Center One, St. Alexius Medical Centers, the North Dakota Health Department and the Minot Bomb Squad.

- Also in February 2008, the 81st CST loaded its vehicles on semitrailers to be transported to San Antonio, Texas, for the successful completion of an External Evaluation (EX EVAL) conducted by a U.S. Army North evaluation team. The evaluation consisted of a challenging scenario at the AT&T Center in a joint mission with the Bexar Fire Department and a hazardous materials (HAZMAT) team.

- In June 2008, the CST coordinated and participated in a joint exercise with the Bismarck Fire Department, Bismarck Police, Metro Ambulance, Med Center One, St. Alexius Medical Centers, North Dakota Health Department and the Minot Bomb Squad.

- The Minot Air Force Base's 91st Missile Wing requested CST support for communication assets in August 2008, when the group responded to an overturned Minuteman III rocket booster in a rural area near Parshall, N.D. As a result of the capabilities provided by the 81st during this mission, communication assets were again requested in September 2009 when a vehicle transporting Minuteman III rocket components went into a ditch in a rural area near Berthold, N.D.



Members of the 81st Civil Support Team participate in an External Evaluation at the AT&T Center in San Antonio, Texas, in February 2008. U.S. Army North conducted the challenging, scenario-based evaluation.

- The 81st CST assisted the Minnesota CST and the Department of Energy to provide 24-hour response and monitoring operations throughout the Minneapolis and St. Paul areas at the Republican National Convention in St. Paul during the first week of September 2008.

- In late September 2008, five 81st CST personnel assisted the South Dakota CST, the Environmental and Protection Agency, U.S. Coast Guard and Texas Commission on Environmental Quality to monitor and evaluate hazardous materials in the aftermath of Hurricane Ike in Houston, Texas.

- The CST distinguished itself during the Standardization, Evaluation and Assistance Team (SEAT) evaluation conducted by a National Guard Bureau team in November 2008. The CST received a final score of 99 percent, one of the highest scores received by a CST. The 81st CST is the only team that retained such a high score from its first SEAT evaluation in May 2005.

- In December 2008 the 81st traveled to Billings, Mont., to participate in a joint exercise with CSTs from South Dakota, Idaho and Montana.

- During the first week of May 2009, the 81st staff from Dugway Proving Grounds coordinated joint training with the Minot Fire and Police Departments and Minot Air Force Base, including an exercise conducted at the base.

- The 81st finished the biennium by participating in the four-day Vigilant Guard earthquake exercise in Helena, Mont., with CSTs from Wyoming and Montana. They followed up the exercise by travelling to the Dugway Proving Grounds in Utah for a weeklong training session with live chemical and biological agents and a challenging exercise in tunnels.

Recruiting & Retention

Within the North Dakota Army National Guard, Recruiting and Retention works to build the force with qualified recruits while retaining the well-trained Soldiers already serving within units. This mission is handled by a team of 72 full-time personnel, including strength maintenance non-commissioned officers, support staff, recruit training company cadre and staff, officer strength management personnel and recruitment and retention command leadership.

- In July 2007, the North Dakota Recruiting Command won the Lewis & Clark Recruiting Challenge for the third year in a row, and in July 2008 they won it for the fourth year in a row. North Dakota is the only state to ever accomplish this.

- A Satellite Recruiting Office opened on the Bismarck State College campus during this past biennium.

- A number of bonuses were added during the past biennium to enhance recruitment.

- + A \$6,500 Officer Accession bonus was offered to newly commissioned officers and officers who transfer from another state or service, such as active-duty Army or the United States Army Reserve.

- + A \$5,000 Interstate Transfer/Reserve Component Transfer bonus was offered to enlisted personnel who joined the North Dakota National Guard after serving on active duty or with another state's National Guard.



The North Dakota Army National Guard added kiosks with Internet access in the memorial unions at North Dakota State University in Fargo and the University of North Dakota in Grand Forks. The kiosks benefit current Soldiers while providing information to potential recruits.

+ A \$1,500 Critical Skill Vacancy bonus was initiated for any service member that transferred into a critical skill MOS (military occupational specialty) vacancy identified within the 141st Maneuver Enhancement Brigade.

- Recruiting Command obtained resources to continue Guard Experience Night programming after funding from the National Guard Bureau ran out. North Dakota funded \$28,000 to continue this valuable recruiting program.

- North Dakota was awarded the Achievement of Retention Mission Award 2008 during the Strength Maintenance Conference. The state achieved a 14.26 percent attrition rate. The National Guard Bureau's goal was 18 percent.

- Internet kiosks were established in the student unions at North Dakota State University and the University of North Dakota, which allow student-Soldiers and interested recruits a number of benefits, including:

- + Enhance recruiting efforts by offering greater visibility, awareness and access within the NDSU and UND student communities, consequently increasing the end strength of the North Dakota Army National Guard

- + Allow potential Soldiers to access information about the National Guard and submit information requests that route directly to a recruiter

- + Allow current Soldiers access to Army Knowledge Online and MyPay via a Common Access Card reader, as well access Guard Recruiting Assistant Program (GRAP) and Every Soldier a Recruiter (ESAR) Web sites

- + Links to ROTC and Officer Candidate School to support officer recruiting efforts

- + Links to Veterans' Web sites that offer former service members from all military branches information about financial aid, tuition assistance and other Veterans' benefits.

Annual Comparative Data of Gains & Losses

TRAINING YEAR	2005	2006	2007	2008
ENLISTMENTS	347	602	463	456
YEAR LOSSES	406	410	483	462
DIFFERENCE	-59	192	1	-6
YEAR ATTRITION*	15.51%	13.44%	14.85%	14.26%
ASSIGNED END STRENGTH**	3,049	3,239	3,240	3,234
AUTHORIZED	3,520	3,492	3,493	3,521
PERCENT STRENGTH	86.62%	92.75%	92.76%	91.85%

* National Guard Bureau's attrition rate goal is no higher than 18%.

** as of 1 Oct

- North Dakota was awarded the Officer Strength Management Mission Achievement Award at the 2008 Strength Maintenance conference. The state achieved 100 percent of its assigned officer mission of 36 and far exceeded the warrant officer mission of 6 by gaining 17 new warrant officers (283 percent).

- For 2009, Officer Strength Management achieved 125 percent of its assigned mission.

- North Dakota's Recruit Training Battalion leads the nation for lowest losses of Soldiers at Initial Active Duty Training with just a 2.81 percent loss rate.

- The Recruit Training Battalion remains successful at preparing North Dakota Soldiers for Basic Combat Training. North Dakota's success rate is 97.5 percent — third in the nation. This is only 1.3 percent behind the top state in the United States. This means that all but 2.5 percent of North Dakota Soldiers who attend Basic Combat Training graduate.

- North Dakota's Honor Graduate rate is 13 percent. The Recruiting Command began tracking these numbers in 2009, and at the end of the biennium, 21 Soldiers of the 162 who returned had been named an honor graduate at Advanced Individual Training.



Staff Sgt. Scott A. Lewis, 164th Regional Training Institute, directs new recruit Austin Ackerman, of Jamestown, N.D., as he begins his initial in-processing with the North Dakota Army National Guard on June 6, 2008, at the Fargo Armed Forces Reserve Center. Ackerman was one of many recruits training in Fargo as part of Operation Summer Surge, a three-day event preceding travel to basic training or advanced individual training.

N.D. Air National Guard

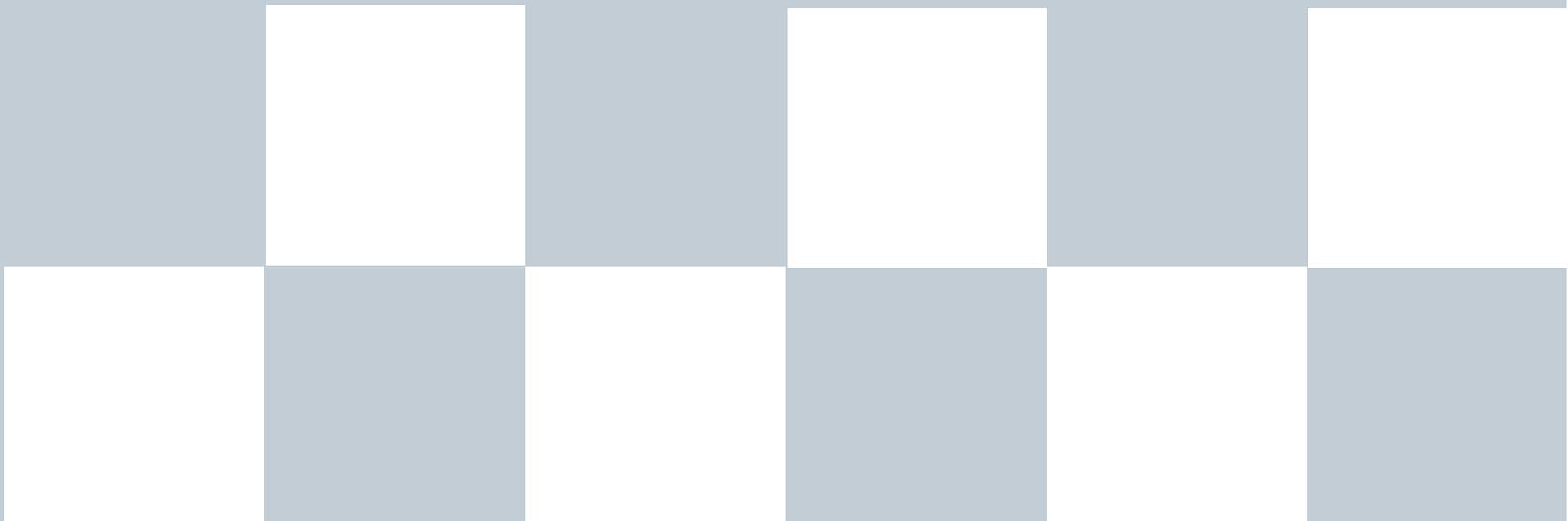
Vision

Be the premiere Air National Guard unit in the nation by attracting, training and retaining outstanding personnel who will use their unequal work ethic and technical expertise to excel in our assigned positions. We will continually transform and adapt to the world's rapidly changing threats by constantly updating our tactics, training, facilities and equipment to ensure we are always ready, reliable and available for any contingency or situation that may affect our city, state or nation.

Mission

Provide well-disciplined, highly trained and equipped professional forces to the United States Air Force and governor to defend our nation and state from any threats to the safety and well-being of our citizens.

N.D. Air National Guard Authorized Strength: 1,101 Airmen







Numerous achievements marked the biennium for the North Dakota Air National Guard. While awards and passed inspections provide verification of such success, the greater value lies in the Airmen who have contributed their skills, time, talent and dedication during the past two years to ensure safe and successful missions.

About 1,100 Airmen make up the Happy Hooligan family, which is rounded out by a strong network of retirees, family members and friends.

During the biennium, these Airmen — with the support of their families and employers — served thousands of hours at home and overseas. They also marked numerous firsts, the most notable of which was completing the conversion from an Air Superiority Unit to a dual mission reconnaissance and airlift role. The Wing also stood up the first ever Security Forces Squadron supporting the active-duty Nuclear Missile Mission. It was able to make this transition without layoffs or a reduction in force while maintaining a safe work environment.

Evidence of this safe work environment include reducing findings during a recent Environmental, Safety and Occupational Health Compliance Assessment and Management Program inspection, or ESOHCAMP, by 43 percent over the last assessment. Ground and Flight Safety offices reduced their findings by 50 percent and Weapons Safety by 75 percent over the previous assessment.

During the 2009 101 Critical Days of Summer, the Wing continued to lower the number of

injuries for the fifth consecutive year. The 119th has not lost a life in nearly 37 years.

During the spring 2009 record flood, personnel worked 20,000-plus hours in incredibly adverse conditions without suffering a reportable injury. These conditions included, but were not limited to, blizzards, extended rotating 24-hour shifts in hazardous environments, extreme physical exertion, and working outside their areas of expertise.

The 119th Wing also has continued its flight safety record of no Class A mishaps in manned aircraft.

For the seventh consecutive year, the Wing met criteria for the National Safety Council's highest award, the "Award of Honor," by bettering the Air Force's composite injury rate. (In 2008, the Air Force was at 0.2936 while the 119th Wing was at 0.0011.)

The Wing completed the conversion to C-21s with the North Dakota Air National Guard's first ever deployment to a combat zone, which also was the first Air Force or Air National Guard C-21 deployment of "blue suit" maintenance — Airmen providing services rather than contractors.

North Dakota Airmen also shared their knowledge with others this biennium. The 177th Airlift Squadron provided C-21 training sorties and instructors for the Michigan Air National Guard, and the 119th Maintenance Group trained the Michigan Airmen on C-21 aircraft maintenance.

The 178th Reconnaissance Squadron completed its conversion to the remotely piloted aircraft (RPA) mission by standing up one 24/7 steady-state orbit tasked with real-world missions to support combat operations. Additionally due to the increasing demand of RPA support, they stood up a second orbit almost one year ahead of schedule. Currently, they maintain two continuous combat air patrols with further expansion possible.

Additionally, Detachment 2 at Minot Air Force Base stood up as the 219th Security Forces Squadron this biennium. They overcame hurdles of the Personnel Reliability Program and completed the Nuclear Mission Training before taking on security missions for the missile fields.

Overall, the past two years have been a watermark period for the North Dakota Air National Guard and the unit will continue into the future in true "Hooligan" fashion, performing at the highest level while taking care of Airmen and their families.

119th Wing

Fargo, N.D.

The 119th Wing serves as the headquarters for the North Dakota Air National Guard. Support offices falling within its immediate oversight are the legal office, public affairs, finance, safety and the chaplain.

- During the 2008 Unit Compliance Inspection, the 119th Wing achieved a 98 percent overall compliance rating from Air Combat Command. Despite recent fundamental structural changes at the Wing, this was a 3 percent increase from the September 1998 inspection.

- Airmen within the 119th Wing remained active in community involvement this past biennium, including volunteering for Habitat for Humanity home building projects, the Tip-A-Cop promotion for North Dakota Special Olympics, National Night Out events, visiting the North Dakota Veterans' Home, participating in the Relay for Life Charity Run and helping the Children's Miracle Network.

Safety Office

- In 2008, the 119th Wing lowered its injury rate during the "101 Critical Days of Summer" by 50 percent, with seven injuries compared to 14 in 2007.

Legal Office

- During the biennium, the 119th Wing Legal Office combined efforts with the North Dakota Army National Guard Legal Office to jointly work the deployment process for more than 600 Soldiers deploying to Kosovo.



North Dakota Air National Guard Chaplain (Lt. Col.) John Flowers visits with Guardsmen manning a traffic control point during spring 2009 flooding operations in the Fargo area.



Longtime 119th Wing videographer, Master Sgt. Eric Johnson, films flooding operations as part of his job with the 119th Wing's Public Affairs and Multimedia Division.

Chaplain

- In May 2008, the 119th Wing Chaplains' Office activated a full-time ministry team to support Predator surge operations. The chaplains maintain a ministry of presence throughout the base and inside the Predator Operations Center.

- During the biennium, Air Guard Chaplains provided counseling and referrals for more than 250 military service members.

- Chaplains routinely conducted training in marriage enrichment, single life, emotional/spiritual resilience for deployment, suicide prevention, reintegration and other relevant topics.

- Pastoral care was provided to notification officers and surviving family members through the next of kin notification process upon the combat deaths of Soldiers in Iraq and Afghanistan.

- The Chaplains' Office worked jointly with Army colleagues to provide around-the-clock ministry coverage for flood-fighting Guardsmen across North Dakota in the spring of 2009.

Public Affairs/Multimedia

- The biennium ended with a huge success story for the Wing's Public Affairs and Multimedia division. The team covered spring 2009 flood operations without regard for service branch or location; they went where the story was happening.

+ Staff escorted local and national media onto the North Dakota Air National Guard base to facilitate aerial reporting from National Guard Black Hawk helicopters.

+ Together with the full-time North Dakota Army National Guard public affairs staff, the Wing staff helped compile a daily fact sheet for media as well as writing and distributing dozens of press releases related to the Guard's efforts during the flood.

+ Captioned photos and video clips were loaded daily to an FTP site for media consumption. In all, nearly 6,300 photos documented the flood in the Joint Task Force-East operational area; 249 of those were captioned, accessioned and released to the press, which frequently used these submissions.

+ More than 50 hours of video was shot during flood operations. Media, including CNN, 1st Air Force Now and the Pentagon Channel, used these clips in their reporting.

+ While in the field, photographers and videographers also assisted in escorting media and reporting back to the public affairs staff.

- Multimedia personnel created a 30-minute flood operations documentary, which was distributed to all North Dakota National Guard members and state legislators.

- Each month, the Multimedia and Public Affairs Airmen produced a 20-minute broadcast for the Wing's close-circuit TV network.

- Multimedia and Public Affairs also took an active role in producing the North Dakota Guardian, a joint Army and Air National Guard publication.

- In addition to significant other duties, Multimedia provides portrait and Department of the Army photo sessions to those who require it.

- In addition to regularly contributing to the North Dakota National Guard's social media sites, such as Facebook, Flickr, YouTube and Twitter, the Public Affairs Office maintains a 119th Wing Web site at www.119wg.ang.af.mil.

.. ■ Numerous awards over the biennium have recognized the quality of the Wing's productions over that of their peers across the United States.



The North Dakota Air National Guard's 178th Reconnaissance Squadron completed its conversion to the Predator, a remotely piloted aircraft, during the past biennium. The mission provides two 24/7 steady-state orbits that are tasked to support combat operations around the globe from a control center in Fargo.



The North Dakota Air National Guard continues to excel as one of only five Air National Guard bases to provide real-world support from the homefront by flying a remotely piloted aircraft. Pilots in Fargo fly the MQ-1 Predator in missions across the globe.

178th Reconnaissance Squadron

Fargo, N.D.

Predator operations are managed by the 178th Reconnaissance Squadron, which operates the remotely piloted aircraft (RPA) in locations across the globe. The squadron, which is part of the 119th Operations Group, remains a subject matter expert on the MQ-1 Predator within the RPA community and helps to meet the Air Force's insatiable demand for RPA full-motion video.

- The 178th continues surge operations with pilots, sensor operators, mission intelligence coordinators and Predator support element personnel flying two continuous combat orbits 24/7 throughout every day of the year to support the ongoing war effort in Southwest Asia.

- To date, the 178th has flown more than 32,000 combat support hours in the Predator. This persistent "eye in the sky" provides invaluable ISR (intelligence, surveillance and reconnaissance) support to combatant commanders.

- During the biennium, nine Airmen from the 178th Reconnaissance Squadron received a total of 35 Air Achievement Medals.

177th Airlift Squadron

Fargo, N.D.

The Airlift Squadron, which is part of the 119th Operations Group, operates and maintains the C-21 Lear jet. The C-21s arrived at the 119th Wing in January 2007 for the new mission. On Sept. 1, 2007, the 119th Maintenance Squadron took over the maintenance of the aircraft, which had previously been done by civilian contractors.

■ The 177th Airlift Squadron took part in the Happy Hooligans' first aircraft deployment to Southwest Asia. In only 60 days, from May through July 2009, C-21 aircrew flew 234 sorties amassing 309.9 combat

hours while carrying 462 passengers and 3,839 pounds of cargo.

■ In fiscal year 2009, the 177th completed 822 sorties with 1464.1 hours flown in support of Joint Operational Support Aircraft-directed missions. These missions provide airlift to military and civilian dignitaries to airfields throughout the United States.

■ The Fargo-based squadron conducted Simulated Penetration Air Defense Exercises for Air Defense Sectors in Duluth, Minn., Phoenix, Ariz., Denver, Colo., Portland, Ore., and Riverside, Calif.





Airman 1st Class Janessa Evans, 119th Wing Medical Squadron, trains on how to properly perform intradermal injections on patients at the North Dakota Air National Guard.

119th Medical Group

Fargo, N.D.

The 119th Medical Group manages an array of health services, including medical health systems management, dentistry, bioenvironmental, public health, aerospace medical services and nursing services.

- In May 2008, 46 members of the 119th Medical Group conducted field medical training at the Expeditionary Medical Support (EMEDS) Course in Alpena, Mich.
- At the end of the biennium, the group successfully came through an Environmental Safety Occupational Health Compliance Assessment Management Program (ESOH CAMP) inspection with two serious, two other and one positive write-up.
- Medical group Airmen activated for spring 2009 flood operations provided both medical and operational support for the mission, including giving more than 550 immunizations.
- In June 2008, seven Airmen from the 119th Medical Group supported Shared Accord, a joint exercise in Tamale, Ghana, supporting Marines and Ghanaians in a live-fire exercise. The medical personnel deployed a Level II field hospital in the region. The hospital simultaneously conducted medical outreach by providing clinical care, vision, dental and pharmaceutical assistance to the Ghanaian people.



Senior Airman Nick Guttormson, 119th Civil Engineer Squadron, walks through Hector International Airport upon his return from deployment to Kuwait on Dec. 31, 2008. He is escorted by Senior Airman Samantha A. Mattheis.

Civil Engineer Squadron

Fargo, N.D.

As part of the 119th Mission Support Group, the Civil Engineer Squadron comprises 139 Airmen trained in explosive ordnance disposal, emergency management, firefighting and engineering.

- In June 2008, 42 Airmen took part in a Deployment for Training to Mihail Kogalniceanu Air Base in Romania. While there, they rehabilitated two facilities by placing new shingles, improving the restroom facilities and installing new electrical fixtures.

- As part of the “Button-Up Northwood” campaign prior to winter 2007, the Civil Engineer Squadron served as the command element for 100 North Dakota National Guard Soldiers and Airmen who were activated to prepare the tornado-ravaged North Dakota town for winter. About 60 civil engineers activated as part of the mission.

- A second Deployment for Training took place in June 2009, when 49 Airmen went to Orland Air Base in Norway. Prior to that, the Engineer Squadron had hosted 11 Norwegians at the Regional Training Site, where they trained on bare base assets, tents, shelter systems, the shower/shave facility, power distribution, ROWPU (reverse osmosis water purification unit) and other equipment.

- The squadron also trains other Air and Army National Guard units and active-duty Air Force members at its Regional Training Site, one of five RTSs in the Air National Guard, where units can enhance engineering wartime fighting skills, explosive ordnance disposal operations, emergency management operations, aircraft and structural fire response and hazardous material operations. The squadron also certifies surrounding civilian airport fire departments in live-fire training to meet FAA requirements

- In August 2008, 33 Airmen voluntarily mobilized for 120 days; 23 deployed to Ali Al Salem Air Base in Kuwait, while the remaining 10 went to Sather Air Base in Baghdad, Iraq.

- A member of the Explosive Ordnance Disposal Flight deployed to Bagram, Afghanistan, in support of the Army from February to July 2008, and two additional Airmen mobilized to Bagram in September.

- In July 2008, the Civil Engineer Squadron mobilized the Disaster Relief Beddown Set (DRBS) to support the Joint Patriot Exercise at Volk Field, Wis. The set consists of 38 pallets and 106 short tons of cargo that were airlifted in three C-17s.

- In September 2008, eight firefighters from the 119th Wing deployed to Baghdad, Iraq, and two additional firefighters left for Baghdad in October 2008 for a 120-day deployment.

- The Civil Engineer’s Emergency Management Flight hosted the Air Force Incident Managers Course for the first time on the Fargo base. Active-duty and National Guard Airmen from across the United States were trained in emergency response procedures during the course.



Tech. Sgt. Scott Kaufman, of the 119th Civil Engineer Squadron, left, leads a two-person firefighter hose team, as Charles Richard, a civilian state employee firefighter, assists during night firefighter training June 29, 2009, at the North Dakota Air National Guard Regional Training Site. The firefighters are spraying water on a mock aircraft burn pit fire to fulfill annual firefighter training requirements.

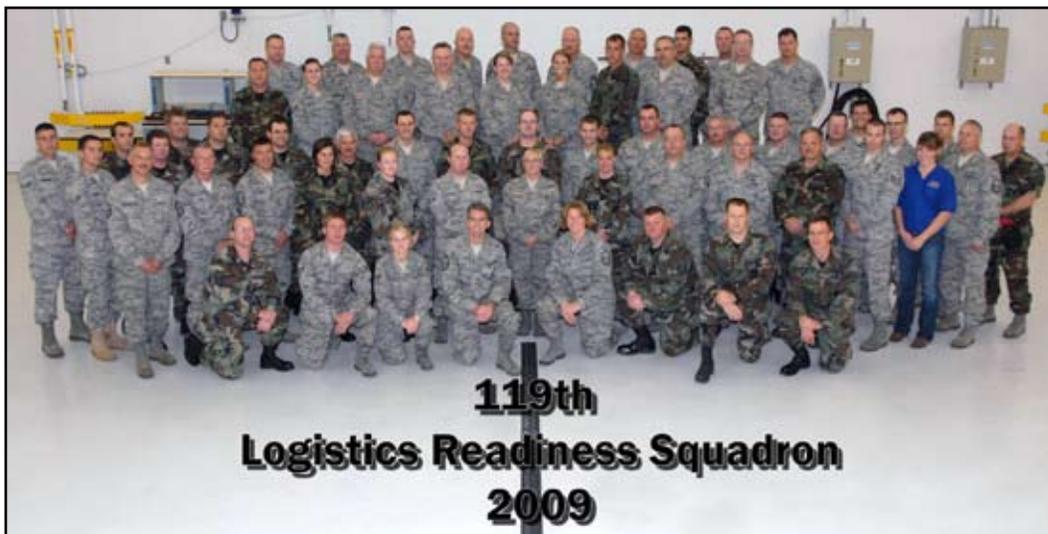
Communications Flight

Fargo, N.D.

Information management is handled by the North Dakota Air National Guard’s Communications Flight, which is part of the 119th Mission Support Group.

- The 119th Communications Flight successfully established a second point of presence to the base, creating the first and only Air National Guard redundant and geographically diverse communications infrastructure for the remotely piloted aircraft (RPA) mission.

- In support of Operation Rollback Water, the 119th Communications Flight provided joint communications connectivity for Army National Guard units from North Dakota, South Dakota and Minnesota, the Air National Guard, Department of Forestry, Coast Guard, FEMA and the Department of Homeland Security. Types of communication assets and connectivity provided included 111 Land Mobile Radios, 120 cell phones, wireless transmission programming, video conferencing support, computer workstations, printers, network connectivity and 24/7 communications support at multiple locations.



Logistics Readiness Squadron Fargo, N.D.

The Logistics Readiness Squadron handles all vehicle maintenance, fuels/ POL — petroleum, oils and lubricants, transportation, logistics plans and supply. It's part of the 119th Mission Support Group.

- During spring 2009 flooding, the squadron received and issued more than 15 million sandbags, 6,498 rolls of poly, 200 Hesco barriers and 111 pumps. It also outfitted more than 1,000 Army and Air Guardsmen with cold weather and waterproof clothing.

Plans & Integration Section

- The Plans & Integration Section of the Logistics Readiness Squadron successfully processed and deployed 106 short tons of cargo in support of Joint Patriot Exercise at Volk Field, Wis., without delay or disruption.

- The section deployed more than 600 personnel in support of Operation Enduring Freedom, Operation Noble Eagle, Operation Iraqi Freedom, Operation Jump Start, Security Forces Air Reserve Component Volunteer Program and other various training missions to more than 18 countries and numerous stateside locations.

- Each day, the Plans & Integration Section requests and maintains more than 100 Predator taskings, allowing for operational success of the mission.

- Through its continued use of the Deployment Crisis Action Planning and Execution Segments (DCAPES) system for the 119th Wing, the section has fulfilled 100 percent of deployment taskings.

- Through the section's continued use of the 119th Wing Deployment Outprocessing Program, there have been no discrepancies from personnel arriving at their deployed location.
- The section conducted an internal audit of the 119th Wing War Reserve Material, resulting in 100 percent asset accountability.
- Plans & Integration maintained Support Agreements and successfully directed required reviews for Support Agreements with the Grand Forks Air Force Base.
- The section initiated annual Unit Deployment Manager Staff Assistant Visits this biennium, as well as an annual Air Expeditionary Force Reporting Tool Staff Assistant Visits.

Transportation Section

- The Logistics Readiness Squadron's Transportation Section procured 1,461 airline tickets during the biennium.
- From July 2007 through June 2009, the section sent 820 outbound shipments with 1,558 transportation control numbers equaling 996,609 pounds, or nearly 500 short tons.



From left to right Tech. Sgt. John Martin, load master in the 249th Airlift Squadron, directs Staff Sgt. Kent Shackelford and Master Sgt. Todd Strom, both of the 119th Logistics Readiness Squadron, as they secure a piece of equipment on board an Alaska Air National Guard 249th Airlift Wing C-17 at the North Dakota Air National Guard, as they begin loading it for airlift to Volk Field, Wis. The airmen are members of the newly created 119th Air Terminal Flight (also known as Aerial Port).

- From April 2008 through June 2009, the section received 4,002 inbound shipments with 9,012 transportation control numbers at 374,166 pounds.
- Senior Master Sgt. Valerie Buchholz, with the 119th Wing transportation office, certified C-4 cargo for transport for the ice dam explosions that took place in Bismarck, N.D., during the spring 2009 flooding.

119th Air Terminal Flight (Aerial Port)

- This new mission for the 119th Wing became manned at 100 percent — 34 personnel — during the biennium.
- Twenty-three personnel qualified as 3-Level (apprentice), two qualified as 5-level (journeyman) and two as 7-Level (master) during the biennium.
- In June 2009, Aerial Port loaded its first three C-17 loads.
- The Aerial Port participated in Joint Patriot Exercise during which it loaded the DRBS (Deployable Rapid Beddown System). It took 37 increments, three chalks and 106 short tons on three C-17 aircraft, which proved the deployment concept of the DRBS. During this exercise, they established load plans for the National Guard Bureau for future DRBS missions.



Master Sgt. Todd Strom, of the 119th Logistics Readiness Squadron, prepares an Alaska Air National Guard 249th Airlift Wing C-17 for loading at the North Dakota Air National Guard base in Fargo.

- The section helped convert the Wing from F-16 asset support to Predator and C-21 support.
- A Forward Supply Point for Predator operations was established during the biennium.
- The section outfitted 900 Air National Guard personnel with the new Airman Battle Uniform.

Petroleum/Oils/Lubricants

- The POL section received the “Best Seen to Date” rating at the Wing level for the Lock Out Tag Out Program, a safety program designed to secure equipment that is being worked on to ensure it cannot be energized during maintenance.
- In spring 2009, the POL section supported flood operations 24/7 for six weeks with only one technician and three traditional Airmen. During this time period, they pumped more than a third of the year’s quota of jet and ground fuel.
- Both of the POL section’s senior noncommissioned officers deployed



Senior Airman Terry Davis, of the 119th Logistics Readiness Squadron, drives a forklift loaded with an increment container as he begins loading an Alaska Air National Guard 249th Airlift Wing C-17 for transporting from Fargo, N.D., to Volk Field, Wis. Senior Airman Ernie Trosen, also of the 119th Logistics Readiness Squadron, guides Davis as he drives the forklift.

Material Management/Combat Operations

- The Material Management/Combat Operations section deployed more than 600 personnel with sustainment bags and weapons to 18 countries.

between June 2007 and October 2008, serving in leadership positions for 210 days each.

- POL Airmen pumped 800,000 gallons of JP8 fuel without accidents, and there were no missed sorties due to POL issues.
- The section successfully passed the Environmental Safety Occupational Health inspection with only one discrepancy noted.

Vehicle Maintenance Section

- The section maintained greater than a 96 percent vehicle-in-commission rate during the biennium.

Vehicle Operations Section

- From April 2008 through June 2009, the vehicle operations section accommodated 3,070 passengers with vehicles, logging more than 264,600 miles.
- During that same timeframe, the section transported 2,283,434 pounds of cargo via various modes of transportation, from semitruck to forklift.



Senior Airman Sheryl Job practices maintaining control of a training baton as she twists the baton away from Staff Sgt. Audrey Farder, both in the 119th Security Forces Squadron, during non-lethal use of force training

Jan. 29, 2009, at the North Dakota Air National Guard.

119th Security Forces Squadron

Fargo, N.D.

Part of the 119th Mission Support Group, the Security Forces Squadron manages base security at the 119th Wing in Fargo.

- Early in the biennium, from Aug. 12-17, 2007, the 119th Security Forces Squadron deployed 50 personnel for weapons qualification and required ground combat skills. They accomplished weapons qualification and familiarization on the M4, M203, M249 and M240B weapon systems. Training was conducted in convoy operations and MOUT. A Field Training Exercise rounded out the end of the training.

- In September 2008, the 119th SFS participated in the 119th Wing Air Combat Command Unit Compliance Inspection. In 41 graded areas, the squadron received 40 “complies” and one “complies with comments.” Their Combat Arms section also was noted as one of the best seen to date. Tech. Sgt. Levi Heller was recognized by the Inspection Team Chief and received a coin.

- For nine months, from Dec. 29, 2008, through Sept. 24, 2009, 26 personnel from the 119th SFS were involuntarily mobilized to Kirkuk, Iraq. This group attended predeployment training at Patriot Defender in Wichita Falls, Texas, in January before leaving on Feb. 3, 2009, for Iraq. While deployed, the SFS Airmen helped safeguard 6,000 U.S. and Iraqi Air Force personnel along with \$1.5 billion in resources on the air base.

- 119th SFS member Staff Sgt. Brian Erdmann was named Noncommissioned Officer of the Year by the 119th Wing Outstanding Airman of the Year board in January 2009.

- Security Force personnel were placed on state active duty for flood fighting operations in Fargo from March through April 2009. This mission was accomplished while 26 personnel were deployed to Iraq and the unit maintained force protection of Hector Air National Guard Base.

- Since January 2008, the 119th Security Forces Squadron has been manned at greater than 100 percent. The Air National Guard allowed Security Forces Squadrons nationwide to be manned to 120 percent, and the 119th held that level for about one year. The policy changed in March 2009, preventing the 119th SFS from accepting new, non-prior-service members.

219th Security Forces Squadron

Minot, N.D.

Also part of the 119th Mission Support Group, the 219th Security Forces Squadron handles security operations at the Minot Air Force Base, where Airmen serve as a reserve force for the active-duty Space Command during heightened operational requirements. The squadron also encompasses medical health systems management.



Staff Sgt. Cynthia J. Olsen, of the 119th Security Forces Squadron, pursues a simulated suspect during a training exercise June 19, 2009, at the North Dakota Air National Guard base in Fargo. The Squadron manages security for the base, which is located with Hector Air Field in north Fargo. In addition to their stateside security mission, 119th Security Forces Squadron members served on state active duty during spring 2009 flood operations and deployed on a mission to Iraq in 2009.



219th Security Forces Squadron member Staff Sgt. John F. Chalupa loads his gear into a vehicle as he prepares to dispatch into the U.S. Air Force missile fields near Minot Air Force Base for the first time Dec. 18, 2008. Chalupa is one of the first North Dakota Air National Guard members to work in a National Guard status conjunctively in the missile security mission with U.S. Air Force active-duty members of the 91st Missile Security Forces Squadron near Minot, N.D. Together, the Guard and active-duty Airmen handle the missile security mission in Minot.

- The 219th Security Forces Squadron officially activated August 1, 2008, with an activation ceremony at the Minot Air Force Base. Once fully staffed, the 219th will be the largest security forces squadron nationwide in the Air National Guard.
- Federal recognition for the 219th came on Feb. 26, 2009.
- On Dec. 18, 2008, Staff Sgt. John Chalupa and Airman 1st Class Erik Foss became the first Title 32 (National Guard status) Airmen to conduct missile field security.
- The 219th Security Forces Squadron completed its first Nuclear Surety Inspection/Operational Readiness Inspection (NSI/ORI) on June 14-28, 2009. During this inspection, Tech. Sgt. Jim Haygood became the first unit member to be recognized as the first “Professional Performer.”
- On Dec. 3, 2008, the 219th became the first Air National Guard unit in the nation to successfully implement and utilize the Personnel Reliability Program, which is an evaluation program for those who work near nuclear weapons. Lt. Col. Tad Schauer was the first officer to be PRP approved on Dec. 3, 2008, and Airman 1st Class Erik Foss was the first enlisted Airman



Master Sgt. Lonnie Ballweg observes Tech. Sgt. Stacie Bucholtz, as she checks vital signs on a patient for a routine exam. Both are members of the 219th Security Forces Squadron Personnel Reliability Program, or PRP, clinic.

to be PRP approved on Dec. 11, 2008.

- During spring 2009, the 219th Security Forces Squadron had 100 percent unit participation to assist with flooding in North Dakota. Eleven Airmen from the unit volunteered to travel to Jamestown, N.D., to help there during the flooding.
- During the biennium, 10 Airmen from the 219th volunteered to help with the North Dakota State Fair in Minot, N.D.
- 219th Airmen volunteered their time in the organization Airmen Against Drunk Driving. This is a voluntary organization in which Airmen can call when they need assistance from a wingman.
- Medical personnel in the 219th Security Forces Squadron cared for 768 patients during the biennium. Additionally, they began providing vasectomies for active-duty Air Force members at the Minot Air Force Base. They completed 54 of the procedures during the biennium, providing a significant cost savings since the procedure was not previously available.

Services Flight Fargo, N.D.

Toward the end of the biennium, the Services Flight came to fall under the new Force Support Squadron, which also now includes the Military Personnel Flight, Training and Recruiting and Retention. That squadron as a whole falls under the 119th Mission Support Group.

- During spring 2009 flooding, the 119th Service Flight managed 5,400 box lunches and supported three feeding locations in Fargo for military flood fighters. The flight also stood up two kitchens within 24 hours of receiving the tasking from the Joint Task Force.
 - + The Services Flight operated kitchens at the 119th Wing and the Fargo Armed Forces Reserve Center, managing \$98,000 in food costs and serving more than 25,000 meals to all branches of the Department of Defense that were supporting the flood effort.
 - + When food donations came in to the Fargo Armed Forces Reserve Center, the Services Flight provided quality control over the program.
 - + Of those eligible to serve, 100 percent volunteered.
- Five members of the Services Flight provided backfill at the Grand Forks Air Force Base from Jan. 2 through Nov. 3, 2008, during active-duty Airmen's Air Expeditionary Force cycle. Additionally, 12 members of the Flight supported the 119th Air Expeditionary Force cycle from September 2008 through March 2009.
 - The Flight provided equipment to the 148th Fighter Wing, Minnesota Air National Guard, for its Operational Readiness Inspection.
 - During Unit Compliance Inspections for the 114th Fighter Wing, South Dakota Air National Guard, and the 144th Fighter Wing, California Air National Guard, the 119th Services Flight provided support and guidance.
 - From May 25 to Aug. 7, 2008, the Flight provided a Services instructor (3MO51) to the Air Force Academy.



Senior Airman Heather Prigge (front) and Senior Airman Allison Magnus, both of the 119th Wing Services Flight, set up a sandwich bar at the 119th Wing Aerospace Dining Facility on April 19, 2009. The 119th Services Flight managed 5,400 box lunches and supported three feeding locations in Fargo for military members during the 2009 flood in the Red River Valley.



Capt. Grant Larson and Chief Master Sgt. Doug Faldet, both of the 119th Wing Maintenance Squadron, deployed to Southwest Asia in June 2009. The Airmen were part of a mission to maintain and fly C-21 aircraft from Al-Udeid Air Base, Qatar, in support of Operation Enduring Freedom and Operation Iraqi Freedom. The deployment marked the first time Airmen, rather than civilian contractors, performed maintenance on the C-21 Aircraft.

119th Maintenance Group

Fargo, N.D.

The 119th Maintenance Group comprises all maintenance operations within the North Dakota Air National Guard, including the Maintenance Squadron, Aircraft Maintenance Squadron and Maintenance Operations Flight.

- Due to continued force management processes, the Maintenance Group drew down from 399 to 181 Airmen on the Unit Manning Document, which went from 124 full-time positions to 60 positions.
- All positions in the Predator Ground Control Station Maintenance were completely filled.
- During the biennium, the Maintenance Group flew 5,172 hours in support of the C-21 mission.
- The Maintenance Group supported flood operations from March 20 through April 30, 2009. During this time, traditional Airmen provided 1,472 mandays on state active duty supporting Joint Task Force-East and 91 mandays supporting Joint Task Force-Aviation for a total of 1,563 days on state active duty. Additionally, full-time Airmen served 30 mandays supporting Joint Task Force-East and 936 mandays supporting Joint Task Force-Aviation, altogether contributing 966 mandays from the full-time

force to the flood fight. Furthermore, Airmen served 163 mandays in Jamestown, from March 17 through June 30.

119th Air Maintenance Unit

Fargo, N.D.

Twenty-five Airmen serve in the Aircraft Maintenance Unit, which supports the C-21 Lear jet.

- When the 119th AMU officially stood up on May 30, 2009, it became the first “blue suit” C-21 maintainers in the area of responsibility. Previously, this work had been done by contractors. This transition took place within five days of deploying.
- This biennium marked a historic accomplishment for the 119th Wing of the North Dakota Air National Guard. For the first time ever, a unit mobilized with aircraft — in this case, the C-21 — in support of a contingent operation. Fifty-one Airmen with three C-21s served in Southwest Asia from May 30 to July 31, 2009.
- Since its activation, the 119th AMU met its goal to support 100 percent of all Air Tasking Orders.



U.S. Air Force Photo by Staff Sgt. Joshua Garcia

Senior Airman Sarah Rasmussen, an aircraft mechanic with the 119th Aircraft Maintenance Unit, connects air conditioning duct to the main cabin of a C-21 at Al-Udeid Air Base. Prior to flights, the cabin of the jet was cooled to ensure a comfortable climate for passengers upon entering the aircraft.



Master Sgt. Clinton Lowe, 379th Expeditionary Maintenance Group quality assurance inspector, examines the nose gear strut on a C-21A. Lowe is Fargo, N.D., native who deployed with the North Dakota Air National Guard in support of Operations Iraqi and Enduring Freedom.

- The unit maintained an average mission capable rate of 87 percent, well above the standard 80 percent. The rate indicates the percentage of operational vehicles due to completed maintenance.

- The Maintenance Unit achieved a 100 percent Maintenance Mission Effectiveness rate in combat during the unit's first operational month in Southwest Asia.

- Airmen completed the first C-21 phase inspection to take place off station, while deployed to Southwest Asia, on aircraft 0064 in minimal time — just 40 hours.

- During their deployment, Airmen implemented a positive tool control room for all associated equipment. This allowed positive tool control in a deployed environment, preventing foreign object debris in and around aircraft.

- While deployed, the Maintenance Unit initiated the use of an Air Ground Equipment air conditioning unit to cool the aircraft equipment bay and reduce the possibility of battery overheating and possible ground aborts of missions.

- The Aircraft Maintenance Unit passed 31 of 31 Quality Assurance inspections, for a 100 percent pass rate during the biennium.

- During the biennium, there were no technical data violations, no detected safety violations and no unfavorable condition reports.

- The biennium wasn't without challenges, as Airmen addressed a number of difficult maintenance issues. Among them, one C-21's left main landing gear strut required replacement, a project that took 54 hours.



The North Dakota Air National Guard Recruiting and Retention team had the opportunity to use the National Guard Bureau's Mobile Recruiting Unit during the North Dakota State Fair in Minot.

Recruiting & Retention

Fargo, N.D., and Minot, N.D.

Within the North Dakota Air National Guard, Recruiting and Retention works to build the force with qualified recruits while retaining the well-trained Airmen already serving within units. A team of six handles this mission.

- A Recruiting and Retention noncommissioned officer was hired for the newly established Security Forces Squadron at the Minot Air Force Base in order to target recruiting to these new positions and provide the best possible retention resources to existing personnel. This new squadron of 140 personnel will become the largest security forces squadron in the entire Air National Guard. The greatest challenge was to attract high-quality individuals in order to maintain the high standards set with the Personal Reliability Program. Due to the specific nature and the number of

positions that needed to be filled to make this unit operational, it became the primary focus for the Recruiting/Retention Office in both Fargo and Minot during the biennium.

- New mission requirements with the C-21 and Predator had become clear as the biennium began, allowing 186 unit members to be officially cross-trained into new positions. Recruiters were then able to offer prospective applicants new opportunities for positions in Fargo along with the positions in Minot.

- Despite the challenges faced due to conversion and the addition of a squadron geographically separated, the 119th Wing was able to increase end strength and maintain high retention and reenlistment rates.

- A Retention Office manager, Master Sgt. M.J. Filloon, received the Gold Level Recruiting and Retention Badge, which recognizes Retention Office managers who have superior retention programs and have met at least an 85 percent re-enlistment rate. Filloon also was a two-time recipient of the Director's Challenge.

- Some incentives within the North Dakota Air National Guard changed during the past biennium; the enlistment cash bonus was increased to \$20,000 to enhance recruiting efforts. Other incentives included the \$20,000 Student Loan Repayment Program and the \$350/month GI Bill Kicker. Members were able to choose two of these three incentives at the time of their enlistment/re-enlistment.

- During the biennium, the Retention Office processed 219 Student Loan Repayment Program payments totaling more than \$412,500 and 702 bonus payments totaling more than \$2,306,000.

- North Dakota Air National Guard Recruiting Office Supervisor

Annual Comparative Data of Gains & Losses

FISCAL YEAR	2006	2007	2008	2009*
GAINS	119	67	123	80
LOSSES	111	132	90	47
DIFFERENCE	8	-65	33	33
YEAR ATTRITION**	11.2%	13.7%	9.5%	4.8%
ASSIGNED END STRENGTH	1,004	939	972	1,005
AUTHORIZED END STRENGTH	1,033	1,101	1,086	1,085
END STRENGTH PERCENT	97.2%	85.3%	89.5%	92.6%
RETENTION RATE	88.8%	86.3%	90.5%	95.2%
RE-ENLISTMENT RATE	82.7%	88.5%	90.9%	95.2%

* As of June 30, 2009

** National Guard Bureau's attrition rate goal for the Air National Guard was 11% in 2006 and 2007 and 10% in 2008 and 2009



The North Dakota Air National Guard Recruiting and Retention team includes Senior Master Sgt. Sandi Renville, recruiting and retention superintendent; Tech. Sgt. Tina Sly, production recruiter; Master Sgt. Tanya Augdahl, recruiting and retention noncommissioned officer for the 219th Security Forces Squadron; Master Sgt. Glenda Edwardson, Recruiting Office supervisor; Master Sgt. Troy Krabbenhoft, production recruiter; and Master Sgt. Merri Jo Filloon, Retention Office manager.

Master Sgt. Glenda Edwardson was recognized for receiving The Medicine Man Award. Despite the difficult challenges of recruiting health professionals, this award recognized her as the top Health Professional Recruiter.

- North Dakota Air National Guard Recruiter Master Sgt. Troy Krabbenhoft was recognized for receiving a Century Mark Award for reaching more than 200 enlistments throughout his career.

- The Guard Recruiting Assistant Program, or GRAP, was offered to traditional Guardsmen and Air Guard retirees to enhance recruiting efforts. GRAP assistants received a \$2,000 bonus for enlisted accessions and a \$4,000 bonus for officer accessions, an increase over last year.

- The recruiting offices maintained storefront recruiting kiosks in Fargo, Bismarck, Minot and Jamestown throughout the biennium.

- The Recruiting Office had the opportunity to use the National Guard Bureau's Mobile Recruiting Unit during the North Dakota State Fair in Minot and the Red River Valley Fair in Fargo.

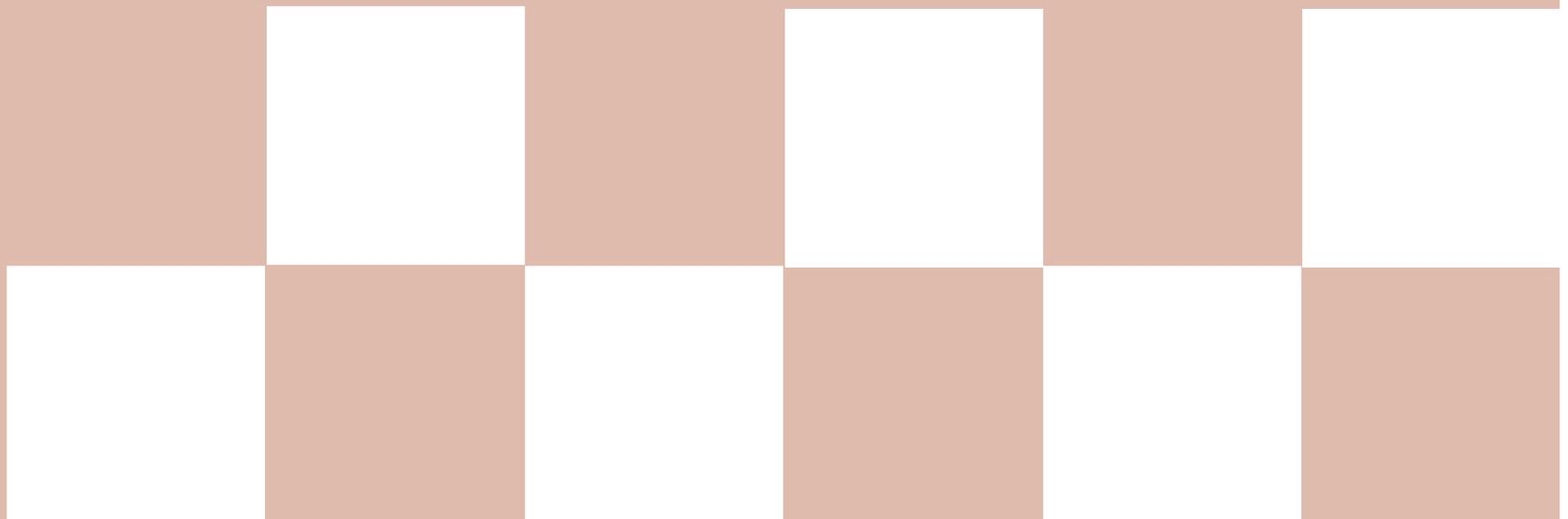
N.D. Department of Emergency Services

Vision

A respected team investing in and contributing to a safe and secure homeland through coordinated emergency services.

Mission

DES conducts planning, coordination, communications and operations for the safety and security of all citizens in North Dakota.







During the past two years, the Department of Emergency Services invested heavily in improving its response plans and working with other state agencies to ensure all-hazard response readiness. This preparation and planning was significantly tested during spring flooding in 2009.

North Dakota experienced catastrophic winter storms with record levels of snowfall and extreme spring flooding in 2009. Between early March and June, every watershed in the state experienced major flooding, with many rivers and creeks experiencing record crests. A presidential disaster was declared on March 24, 2009.

The flooding situation in North Dakota was a complicated incident involving catastrophic flooding in multiple locations simultaneously while other areas were already moving into the recovery process, requiring the deployment of a variety of resources to different areas of the state. In addition, some of the resources deployed were unique, such as the use of unmanned aerial systems, rock salt and dynamite.

Preparation and planning is a key to success. NDDES led state efforts in an analysis of after-action reports specific to the 1997 flood to learn from the successes and failures during that event. The department conducted issues analysis with other state agencies to assess the flooding scenario, and NDDES identified potential issues and gaps and developed strategies for problem solving. The agency also

reviewed the flood annexes and tasked lead and support agencies with appropriate response responsibilities.

Flood Facts:

- During the event, the State Emergency Operations Center (SEOC) was in operation for 59 days, 37 of which were staffed 24/7.
- The flood incident will cost an estimated \$166 million with more than \$575,000 spent on Hesco barriers and \$290,000 spent on sandbags.
- Nearly 18 million sandbags were used across North Dakota for the flood fight; that is 30 sandbags for every person in the state. Laid end to end, these sandbags would stretch to about 5,113 miles.
- Hundreds of pets, both large and small, were sheltered.
- More than 800 federal employees came to the state to help with response and recovery.
- The governor activated more than 2,000 National Guardsman.
- More than 90,000 livestock were lost to floodwaters.
- Flooding resulted in three deaths, 252 injuries and 71 illnesses.
- Between 30,000 and 50,000 people evacuated due to rising waters.
- Nearly 2,000 special needs population were evacuated.
- More than 1,400 people used Red Cross shelters
- Black Hawk helicopters and boats were used for 139 emergency rescues.
- More than 100 people at a time staffed the SEOC.

The success of the flood response was dependent upon the plans and processes put into place well in advance of the event. In addition, NDDES, through the SEOC, successfully managed key response resources and was able to adapt and modify plans to fit a quickly changing event. This success is a testament to the cooperation and collaboration between NDDES and other agencies.

It is many hands working together when responding to disasters. In North Dakota, more than 100 local, tribal, state and federal agencies — as well as voluntary organizations and businesses — worked in coordination to ensure an effective response to statewide flooding. Any successful disaster response depends on this collaboration.

Division of Homeland Security

Bismarck, N.D.

The Division of Homeland Security is organized into the Disaster Recovery Section, Homeland Security Program Section and Operations and Planning Section. As a whole, the division manages the State Emergency Operations Center and coordinates federal, state, local and private resources to ensure a synchronized statewide response in the event of an incident, emergency or disaster.

- Beginning in 2007 local grant expenditures for the Homeland Security Grant Program began migrating toward the development of a Regional Response capability. Eighty percent of Homeland Security funding received by North Dakota is disbursed to counties and tribal nations through a sub-granting process that includes all first responder and receiver organizations and is controlled to allow only authorized equipment that results in building response capability directed toward national priorities. During the 2007-09 biennium, the North Dakota Department of Emergency Services provided more than \$14 million in federal funding to emergency personnel for equipment, training, planning and exercise needs to better prepare them to respond not only to the threat of terrorism but everyday emergencies.

- Working through the Department of Emergency Services Advisory Committee and a multidiscipline technical Anchor Community Workgroup, decisions were formed to:

- + Allocate funding based upon a gap analysis in each county and tribal nation for communications equipment, training and exercises
- + Establish specific tier levels for responding agencies in each county and tribe
- + Limit equipment purchases to specific equipment within a county or tribe's respective tier level
- + Allocate funding for the planning process to further "regional response" in North Dakota
- + Allocate funding at a regional level through a multidiscipline response governance board
- + Restrict equipment funding at a regional level to "capability-based allocations" to prepare for a specific scenario with target capabilities
- + Compel comprehensive exercise and training requirements for regional response.

- Emergency Management Training during the biennium concentrated on the National Incident Management System, which includes the incident command system (ICS). In ICS Courses, 3,130 responders were trained in ICS 100; 2,377 in ICS 200; 501 in ICS 300; and 277 in ICS 400. More than 6,300 courses were completed in subject areas including the annual DES workshops, terrorism, disaster recovery and mitigation, professional development, hazardous materials and



North Dakota Department of Emergency Services plan for potential evacuations during spring 2009 flooding across the state.

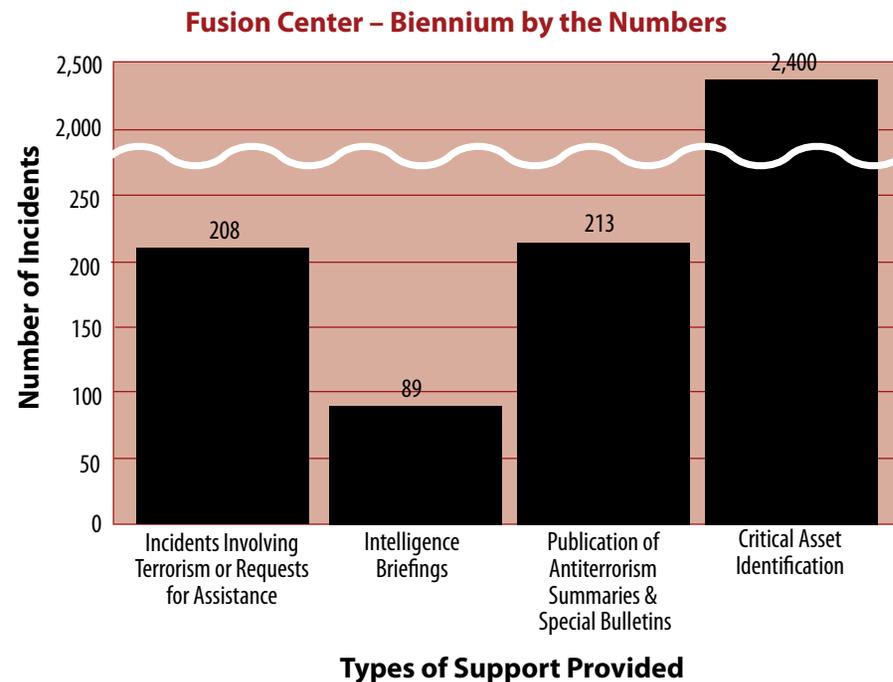
FEMA independent study courses.

- Emergency Management Exercises during the biennium provided a way to train and evaluate emergency operations plans. The department sponsored a series of exercises titled "Exercise Lignite Wind" that evaluated the new Infectious Disease Annex of the State Operations Plan. This series of exercises consisted of a seminar exercise and a tabletop exercise, followed by a functional exercise with full-scale components. Participants in these exercises were mainly state agency personnel with roles in the plan. The Department of Emergency Services supported Ramsey and Benson counties and the Spirit Lake Nation in a series of exercises with increasing complexity designed to evaluate the newly revised Roads Acting as Dams Annexes to their local emergency operations plans. These exercises culminated with a Full Scale Exercise in September 2008.

- Under the department's guidance, the North Dakota League of Cities coordinated the Citizen Corps Program, which concentrates on Community Emergency Response Team development and training. CERT teaches citizens how to care for themselves, their families, neighbors and coworkers in a disaster. As of June 30, 2009, North Dakota had 34 Citizen Corps Councils, 95 CERT trainers and 1,709 trained citizens. The CERT Program in North Dakota is recognized nationally as a model for other programs.

- The Teen CERT program began in January 2009 at West Fargo High School. The program was piloted through a partnership between the North Dakota Department of Emergency Services, North Dakota League of Cities, North Dakota State University Emergency Management Program and FirstLink Volunteer Center. The program trained 20 students to take care of themselves, their classmates and their school in the event of an emergency or disaster. The pilot program culminated in a disaster simulation and graduation ceremony on May 11, 2009. Thus far, 17 schools have signed on to participate in the Teen CERT program in the 2009-10 school year.

Fusion Center



North Dakota’s Fusion Center has flourished since its official inception in 2006 when Gov. John Hoeven signed Executive Order 2007-06. The Center serves as a centralized location to bring together law enforcement, operations and intelligence to deter, plan and respond to the needs of federal, state, local, tribal and private sector entities in response to the threat of terrorism. The Fusion Center Executive Board is comprised of members from the Office of the Adjutant General, North Dakota National Guard, North Dakota Highway Patrol, North Dakota Division of Homeland Security and North Dakota Bureau of Criminal Investigation.

The Fusion Center’s mission is to provide one location for the collection, fusion, analysis, production and dissemination of homeland security information for the purpose of informing key North Dakota decision makers

of potential homeland security threats and to protect citizens and state infrastructure. The Center assists local jurisdictions with training, evaluation and hardening of critical infrastructure.

- During the biennium, the Fusion Center handled more than 200 incidents involving terrorist activity or requests for assistance by state, local and tribal law enforcement agencies in North Dakota and throughout the United States. The requests for assistance came in the form of information gathering or dissemination and case support.

- The Fusion Center participates in teaching Weapons of Mass Destruction and other courses at law enforcement training academies in the state.

- The center also has given training in terrorism and homeland security issues to local law enforcement agencies, emergency managers and key representatives of the state’s critical infrastructure sector.

- Partnering with local law enforcement, the Fusion Center has coordinated a statewide information sharing system dealing with criminal gang activity. A notification system also was established by the Fusion Center, letting law enforcement know about prison and jail releases of dangerous gang members or violent felons into their communities.

Disaster Recovery

Disaster Recovery manages and coordinates presidential-declared disaster programs, including public assistance and hazard mitigation. Nationally, North Dakota is one of three states that maintain a “managing state” status. The Division of Homeland Security assumes disaster program management responsibilities instead of the Federal Emergency Management Agency (FEMA); however, coordination with FEMA is an ongoing process.

- North Dakota is one of three states that piloted the **Managing State concept** for the Hazard Mitigation Grant Program (HMGP). The state has managed the HMGP since 1997.

- The **Hazard Mitigation Grant Program** provides funding for projects that will reduce or permanently eliminate future risk to lives and property, such as home acquisition from floodways and flood plains, lift station repair and flood wall construction. In both grant programs, the federal cost share is 75 percent, and the remaining 25 percent is a state and local responsibility.

- The **Public Assistance Program** also is managed under the Managing State concept. This concept, launched by FEMA, gives states with proven track records the authority to manage disaster recovery programs. States that manage disaster programs provide faster delivery of programs at less cost to the taxpayer. When event damages exceed the predetermined per capita threshold, a presidential declaration results and activates federal disaster recovery programs. Nearly \$1 billion in disaster recovery assistance have been distributed to local, tribal and state entities since 1993. The Public Assistance Program provides federal funding for repairs to damaged public infrastruc-



A Caterpillar piles snow in southeastern North Dakota during the winter of 2008-09. North Dakota Gov. John Hoeven declared a winter storm emergency on Jan. 22, 2009, which made state funds available for assistance. An emergency declaration request followed on Feb. 19 due to the heavy snowfalls.

Disaster Numbers	
Individual Assistance registrations	7,349
Individual Assistance funds approved	\$7.6 million
Disaster Unemployment Assistance (DUA)	\$1,148,864
Small Business Administration loans	\$14,312,000
Mission Assignments	118
National Flood Insurance claims	1,223 totaling \$13 million

resulting in a **Presidential Disaster Declaration**. Heavy snow, extreme cold temperatures, high winds and blizzard conditions, starting in November 2008, caused imminent danger to the health, public safety and welfare of state residents. Major winter storms disrupted the transportation infrastructure statewide and depleted local and tribal financial resources.

+ On Jan. 22, 2009, Gov. Hoeven proclaimed a winter storm emergency and made state funds available. By June 30, 2009, the state disbursed more than \$7.5 million to local/tribal governments.

+ On Feb. 19, 2009, Gov. Hoeven requested an emergency declaration for North Dakota as a result of record snowfalls throughout the winter.

+ On March 23, 2009, Gov. Hoeven requested a major presidential disaster declaration for both the Public Assistance and Individual Assistance Programs following severe storms and flooding caused by near-record-setting snow accumulations, rapid snow melt and spring rains throughout North Dakota.

ture, such as roads, culverts, bridges, public buildings and parks.

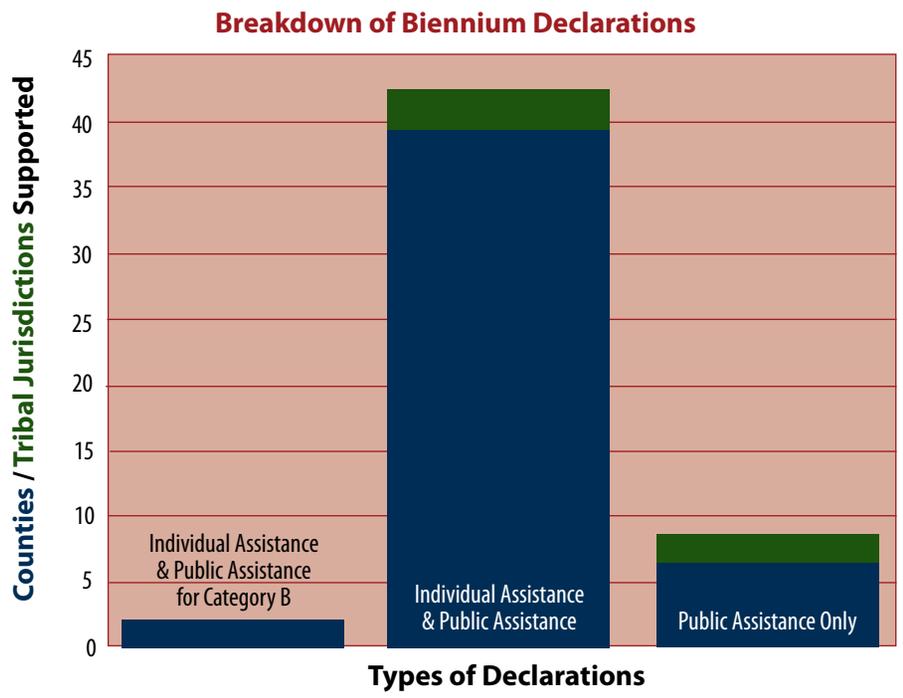
- The **Pre-Disaster Mitigation Program** is a non-disaster, nationwide competitive grant program that provides funds to states for hazard mitigation planning and implementing projects prior to an event. Local governments must have an approved multihazard mitigation plan in order to receive funding. If the national review panel selects an application, 75 percent of the cost is borne by the federal government and 25 percent by the local jurisdiction.

- Staff members coordinate meetings of the **State Hazard Mitigation Team**, which has prioritized more than 200 applications submitted for Hazard Mitigation Grant Program funding approval.

- Personnel also coordinate the **Interagency Hazard Mitigation Team** of federal and state agency representation to assist in forming mitigation strategies and to examine additional funding possibilities. After the 1993 floods, the team leveraged an additional \$12 million for mitigation activities.

- The **Individual and Households Program** provides funding assistance up to predetermined limits for home damage repair, transportation repair or replacement and funeral expenses. It allows limited funding for crisis counseling, unemployment assistance and loans from the Small Business Administration. The cost share equates to 75 percent federal and 25 percent state.

- In the spring of 2009, North Dakota experienced statewide flooding



State Emergency Operations Center

Operations and planning staff maintain the State Emergency Operations Center and provide 24/7 response coordination with federal, state and volunteer agencies, local governments and private entities. Together, the groups provide required resources and assets, compile initial damage assessment information, evaluate information to determine the potential for state and federal declarations, and handle requests for assistance. They also produce and distribute documents and reports germane to emergency and disaster operations.

- Staff members coordinate state response for wildland fires, hazardous material spills, potable water shortages, missing persons, Amber Alerts, downed/missing aircraft, train derailments, flooding, severe winter storms, tornadoes, power outages and hail, rain and high-wind storms that produced significant property damage and threatened lives. Examples of larger incidents during the biennium include:

- + August 27, 2007, Northwood tornado
- + Jan. 27, 2008, major natural gas line rupture in Mandan
- + Feb. 18, 2008, Wahpeton chemical fire
- + July 7, 2008, Rolla tornado
- + 2008-09 winter event
- + 2009 statewide spring flood

- The Emergency Operations Center manages and maintains the N.D. Hazardous Chemicals Preparedness and Response Program, and conducts equipment tests for the Harris Radio, Amateur Radio, National Warning System and the Emergency Alert System.

- Staff train, facilitate and evaluate resource requests from other states through the Emergency Management Assistance Compact, a state-to-state mutual aid agreement of which North Dakota is a member.

- During the biennium staff worked to enhance WebEOC, a Web-based incident management tool used to coordinate the use of state assets by providing a real-time link from the State Emergency Operations Center to other agencies during emergencies. The WebEOC user list was expanded to include local, tribal, state, federal and voluntary agencies.

- EmerGeo, a GIS mapping tool that interfaces with WebEOC, was purchased and will enable SEOC staff to draw/plot incidents, evacuation areas, resources, hazards and critical infrastructure.

- Resource Manager, an add on to WebEOC, also was purchased to catalog and track state, local and private resources during an event.

- During the biennium, staff continued revision of the State Emergency Operations Plan (SEOP) to ensure its procedures reflect operational capabilities and align with the National Incident Management System (NIMS), Target Capabilities and the National Response Framework.

- Planners also coordinated with the North Dakota Department of Health and other state agencies to develop an Infectious Diseases Annex



North Dakota Gov. John Hoeven surveys the work being done by North Dakota Air National Guard Airmen in Northwood in late autumn 2007. The tornado and its aftermath was one of the larger events handled by the State Emergency Operations Center during the 2007-09 biennium.

and pandemic influenza appendices. Those appendices include: public health, human services, continuity of operations, public safety and security and economic maintenance and recovery.

- Staff initiated a major effort to revise local and state evacuation, sheltering and mass care plans. The impetus for the revision was a 2006 federal requirement to conduct a self-assessment of state, local and tribal jurisdictions plans addressing evacuation, sheltering and mass care.

- Planning for vulnerable populations is a priority in North Dakota. Agency personnel continue to work with the Committee on Emergency Preparedness for Vulnerable Populations to develop a special needs voluntary registry.

State Radio

Bismarck, N.D.

The Division of State Radio provides and maintains statewide communications capability. It delivers voice and mobile data communications through a system of 36 towers throughout North Dakota. Through its statewide communication network, the Division of State Radio serves as a strong partner to the Division of Homeland Security in resource coordination efforts to save lives and protect property during natural or manmade disasters.

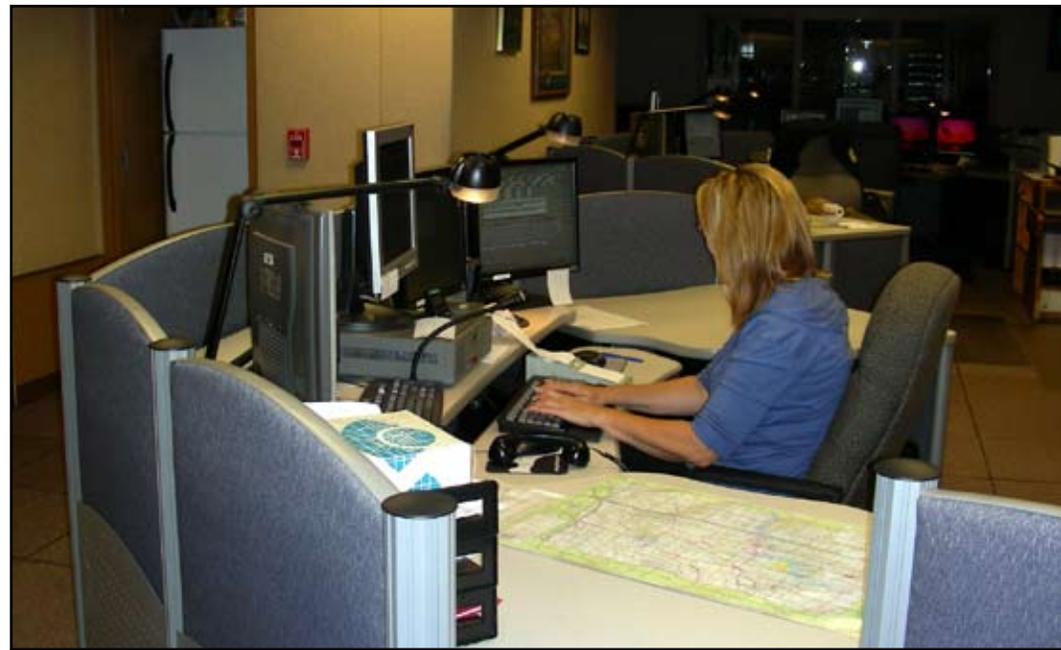
- The Division is the **Public Safety Answering Point** for the North Dakota Highway Patrol and also serves as the Public Safety Answer Point for 22 of the 53 counties and, in that capacity, executes all communications and dispatch requirements for law enforcement, fire and emergency medical services.

- State Radio provides backup services for many local and regional Answer Points. If one or more Answer Points experience a failure, all 911 emergency calls can be re-routed to State Radio.

- State Radio is the **CJIS System Agency** for the FBI National Crime Information Center and the National Law Enforcement Teletype System. These systems link all law enforcement agencies nationwide and international partners to an information-sharing network about criminal activity (missing persons, wanted persons, stolen vehicles, etc.).

- State Radio manages the **North Dakota Law Enforcement Teletype System**, which connects all state law enforcement to the National Crime Information Center and National Law Enforcement Teletype System. This national system processes 5.5 million messages a month. State Radio has trained more than 350 new users for these systems.

- A new P-25 compliant analog-to-digital radio infrastructure was put in place by State Radio this biennium. The project includes the complete replacement of all older generation base stations, cables, antennae and sup-



State Radio operates 24/7 and provides direct assistance to more than 4,000 users representing 287 federal, state, local and tribal agencies.

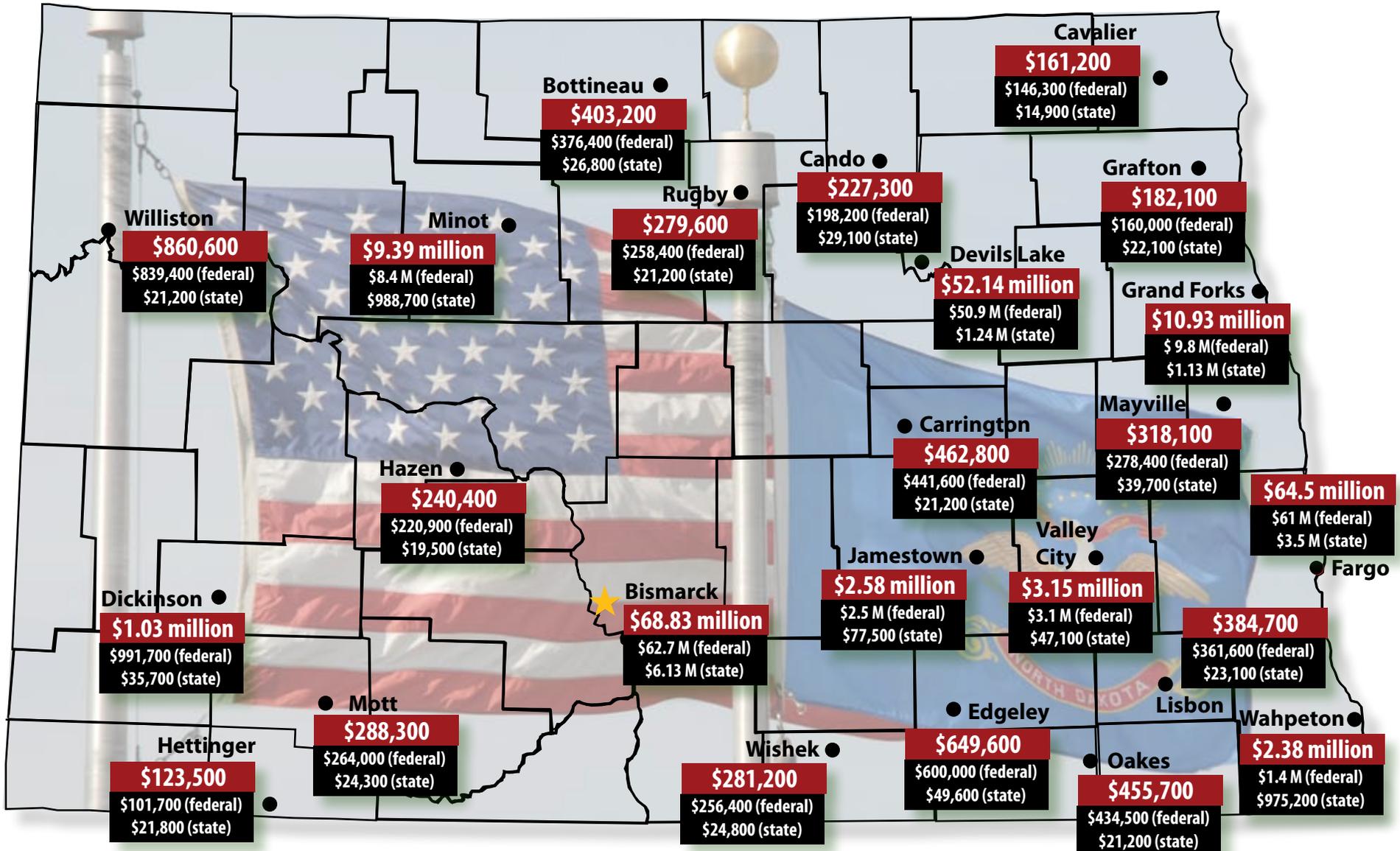
port equipment. All 36 tower sites are equipped with mobile data capability, enabling law enforcement officers to run driver and vehicle license checks as well as “wants” and warrants from their patrol car. State Radio operates in analog mode but has the ability to operate in digital mode. Once local jurisdictions purchase the required P-25 compliant mobile and portable radios — or by the Federal Communications Commission deadline of 2013, which mandates a narrow band only — State Radio will then operate in digital mode only.

- As a result of legislation passed in 2007 and 2009, State Radio partnered with the North Dakota Highway Patrol to implement a computer-aided dispatch system that will improve efficiencies and recordkeeping within the dispatch system. Allocations from 2009 and 2011 will allow State Radio, in conjunction with other state and local agencies, to design and build a statewide baseline map that will provide a common mapping format for the Public Safety Answering Points, law enforcement, emergency responders and local jurisdictions. This map will greatly enhance the ability of jurisdictions to work together. In addition, recent funding has allowed State Radio to upgrade the NCIC switch, which will give mobile law enforcement units access to information via the Web.

- State Radio maintains a staff of 35. A minimum of five communication specialists are on duty 24 hours a day throughout the year. The communication center is capable of expanding to seven positions in case of disaster or catastrophic event. The average experience level in the division is 17 years.

Economic Impact

as of FY08



Award Recipients

Distinguished Service Medal

North Dakota's Distinguished Service Medal is the highest level of award given by the state.

Chief Warrant Officer 4 William R. Franke – Aug. 1, 2008

Legion of Merit Medal

The Legion of Merit is the second highest commendation presented to Soldiers and Airmen in the North Dakota National Guard.

Master Sgt. Ron M. Balkowitsch – March 31, 2008

Chief Warrant Officer 2 James M. Bennington – Nov. 1, 2008

Chief Warrant Officer 4 Margaret E. Birney – Jan. 10, 2009

Maj. Rodney J. Boll – Jan. 29, 2008

Chief Master Sgt, Bradley W. Childs – May 2, 2009

Sgt. 1st Class Peter A. Christiansen – Aug. 18, 2007

Sgt. 1st Class Robert L. Coad – Jan. 13, 2008

Sgt. 1st Class John D. Czapiewski – Jan. 16, 2008

1st Sgt. Lee A. Friese – April 13, 2008

Chief Warrant Officer 4 Wayne A. Fylling – Sept. 30, 2008

Staff Sgt. Susan R. Hoefs – Feb. 3, 2008

Lt. Col. John E. Johnson – Feb. 7, 2009

Sgt. 1st Class Pamela K. Kaufman – Dec. 1, 2008

Chief Warrant Officer 4 James J. Kienast – March 14, 2009

Sgt. 1st Class Steven C. Kimbrell – Jan. 26, 2008

Sgt. 1st Class Larry A. Krogstad – Jan. 12, 2008

Chief Warrant Officer 3 Bonnie J. Lahr – Sept. 13, 2008

Sgt. Maj. William M. Leach – Feb. 7, 2009

Lt. Col. Scott J. Markovic – Feb. 7, 2009

Master Sgt. Darrel D. Pfaff – April 20, 2008



Maj. Gen. David Sprynczynatyk, adjutant general, and Retired Maj. Gen. Alexander Macdonald, former adjutant general, award Chief Warrant Officer 4 William R. Franke, 188th Army Band leader.

Master Sgt. John G. Putz – May 3, 2008

Maj. Gen. Terry L. Scherling – Jan. 18, 2009

Chief Warrant Officer 5 William J. Seelhammer – Feb. 3, 2008

1st Sgt. Jeffrey L. Sjoquist – Aug. 1, 2008

Maj. Jason J. Steckler – Oct. 29, 2008

Chief Warrant Officer 5 Jerry L. Strande – Aug. 31, 2007

Command Sgt. Maj. Ronald C. Sveum – Feb. 7, 2009

Chief Warrant Officer 2 Gary R. Tomanek – Aug. 14, 2007

Sgt. 1st Class Theodore W. Wieser – Aug. 4, 2007

Sgt. Jack D. Wolf – May 10, 2008

Construction Budgets

Major Construction

COMPLETED DURING BIENNIUM

Camp Grafton Perimeter Fence,
Devils Lake – \$631,281.44
Fraine Barracks' WMD/Civil Support
Team Facility, Bismarck –
\$4,796,256.33
Minot Field Maintenance Shop –
\$12,310,877.08
Predator Operations Complex,
Bldg. 208, Fargo – \$2,226,610
Predator Operations Complex,
Bldg. 218 (remodeling due to
Predator operations
requirements) – \$3,136,337
Air National Guard Base Entrance
Road, Fargo – \$700,000
Air National Guard Base Entrance
Security Facilities – \$859,131

UNDER CONSTRUCTION

Camp Grafton Regional Training
Institute (Phase I) – \$33,356,553.58

UNDER DESIGN (Estimated Costs)

Camp Grafton Regional Training
Institute (Phase II) – \$13,055,000
Camp Grafton Readiness Center
Addition/Alteration – \$11,173,000
Fargo Armed Forces Reserve Center
Unit Storage Building – \$1,943,000

TOTAL OF ALL MAJOR CONSTRUCTION PROJECTS

\$84,188,046.43

Building Maintenance/Repair & Minor Construction

AVIATION SUPPORT FACILITY, BISMARCK

Joint Repair, AASF Ramp \$62,593.35
Access Control Improvements \$154,704.43

Electrical Upgrade, Bldg 3410 \$27,810.00
Ramp Extension \$404,319.24

CAMP GRAFTON TRAINING CENTER, DEVILS LAKE

Bank Stabilization, Fraine Road \$65,914.03
HVAC Control Modifications, Bldg 6400 \$128,280.00
Interior/Exterior Painting, Var. Buildings \$234,000.95
Lighting Replacement, Bldg 5510 & 5520 \$49,646.25
Roof Replacement, Bldg 3810 \$18,951.52
Telecommunications Upgrade,
Bldg 3400/3500 \$215,713.60
Utility Extension \$43,013.91
Water Tower Repair \$244,703.22
Avenue C Improvements \$570,567.80
Building Addition, Bldg 6380 \$454,770.80
Concrete Repairs, Steam Pit \$45,286.34
Dynamometer Installation, Bldg 5800 \$499,134.88
Exterior Painting, Bldg 5820 \$15,007.20
Exterior Wall Repair, Var. Bldgs \$414,654.42
Live Fire Shoot House \$602,044.82
Telecommunications Upgrade, Var. Locations \$58,968.39



Fire Alarm Modifications, Var. Buildings \$113,637.00
Fuel Dispensing System Upgrade, Bldg 1270 \$45,664.00
Interior Rehab, Bldgs 2320 & 2330 \$404,215.84
Roof Replacement, Var. Buildings \$76,491.81

FARGO ARMED FORCES RESERVE CENTER

Carpet Replacement \$54,757.20
Fuel Dispensing System Repair \$22,717.21
Military Parking Expansion \$800,412.19

Shelving Installation, MEB Storage Facility \$49,437.00
Building Automation System Upgrade \$327,095.00

FIELD MAINTENANCE SHOP NO. 6, VALLEY CITY

Lighting Upgrade \$8,944.00

Hydraulic Hoist Removal \$26,665.93



Construction on the 164th regional Training Institute at Camp Grafton Training Center



Minot Field Maintenance Shop

FRAINE BARRACKS, BISMARCK

Building Addition, Bldg 030	\$118,208.28
Roof Replacement, Bldg 030	\$24,250.00
Emergency Alert System	\$38,948.00
Office Remodeling, Bldg 030 (1st Floor)	\$67,546.44
Security Fence Upgrade	\$44,029.00
Office Improvements, Bldg 400	\$517,668.46
Asphalt Improvements	\$158,678.29
Boiler Replacement, Bldg 035	\$37,703.01
Building Addition, Bldg 030	\$118,208.28
Roof Replacement, Bldg 030	\$24,250.00
Emergency Alert System	\$38,948.00
Office Remodeling, Bldg 030 (1st Floor)	\$67,546.44
Security Fence Upgrade	\$44,029.00
Office Improvements, Bldg 400	\$517,668.46
Asphalt Improvements	\$158,678.29
Boiler Replacement, Bldg 035	\$37,703.01
Building Automation System Upgrade, Bldgs 035 & 040	\$104,405.55



Fraine Barracks' Building 030 addition

HVAC Upgrade, Bldg 280	\$40,914.95
Mechanical Systems Upgrade	\$264,076.40
Underground Tank Removal, Bldg 035	\$17,334.38

GRAND FORKS ARMORY

Fence Repair	\$213,919.09
Boiler Replacement	\$313,685.33
Fence Repair (Phase II)	\$106,704.75

Building Automation System Upgrade	\$460,692.00
VFD Replacement	\$18,690.00
Water Heater Replacement	\$27,986.40

RAYMOND J. BOHN ARMORY COMPLEX, BISMARCK

Building Improvements	\$29,873.72
Interior Painting, FMS #4	\$40,353.04
Equipment Parking Lot Lighting	\$64,500.00

Lighting Upgrade	\$82,793.88
Office Remodeling, 2nd Floor	\$141,933.45
Chiller Replacement	\$299,144.12

TOTAL OF ALL MINOR CONSTRUCTION PROJECTS & MAINTENANCE

\$9,474,160.87

State Budgets



Office of the Adjutant General National Guard Division State Budget

STATE EXPENDITURES	FY 2008	FY 2009
SALARIES AND WAGES	\$2,035,633	\$2,385,950
OPERATING EXPENSES	\$1,662,406	\$2,366,740
CAPITAL IMPROVEMENTS	\$252,002	\$672,249
CONSTRUCTION CARRYOVER	\$9,329,176	\$1,942,923
GRANTS - VETERANS BONUS GRANTS	\$527,797	\$505,000
GRANTS - ARMORY PAYMENTS	\$204,293	\$244,849
CIVIL AIR PATROL	\$60,710	\$97,554
TUITION, RECRUITING & RETENTION	\$807,343	\$1,132,915
AIR GUARD CONTRACTS	\$3,492,173	\$3,517,905
ARMY GUARD CONTRACTS	\$11,868,418	\$32,702,777
VETERANS CEMETERY	\$193,379	\$137,403
FEDERAL STIMULUS	\$-	\$33,180
TOTAL STATE EXPENDITURES	\$30,433,331	\$45,739,445
GENERAL FUNDS	\$6,213,365	\$8,592,986
SPECIAL FUNDS	\$136,625	\$242,033
FEDERAL FUNDS ***	\$24,083,341	\$36,904,426
TOTAL STATE SOURCES	\$30,433,331	\$45,739,445

***Federal funds reimbursed through state accounting system

Office of the Adjutant General Division of Emergency Services State Budget

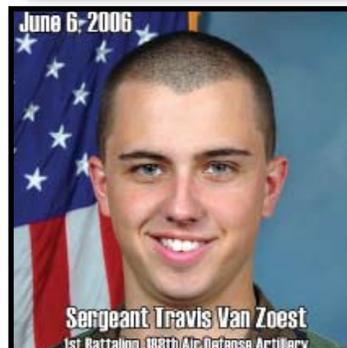
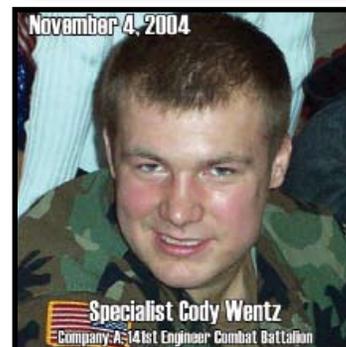
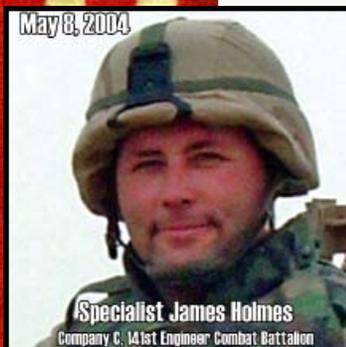
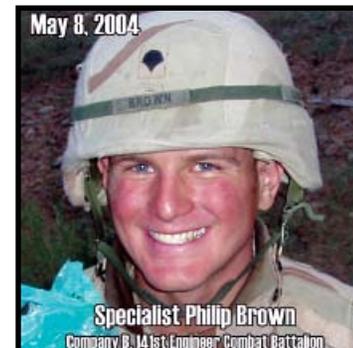
STATE EXPENDITURES	FY 2008	FY 2009
SALARIES AND WAGES	\$3,591,639	\$4,001,444
OPERATING EXPENSES	\$1,445,799	\$4,129,228
CAPITAL IMPROVEMENTS	\$800,098	\$762,674
GRANTS	\$15,552,545	\$23,801,533
RADIO COMMUNICATIONS	\$34,612	\$35,080
2009 FLOOD DISASTER	\$-	\$24,332,019
TOTAL STATE EXPENDITURES	\$21,424,694	\$57,061,978
GENERAL FUNDS	\$3,642,351	\$16,036,654
SPECIAL FUNDS	\$1,946,282	\$6,234,824
FEDERAL FUNDS	\$15,836,061	\$34,790,500
TOTAL STATE SOURCES	\$21,424,694	\$57,061,978

Complete Budget for the Office of the Adjutant General

FUND TYPE	FY 2008	FY 2009	COMBINED TOTAL
GENERAL FUNDS	\$9,855,716	\$24,629,640	\$34,485,356
SPECIAL FUNDS	\$2,082,907	\$6,476,857	\$8,559,764
FEDERAL FUNDS	\$39,919,402	\$71,694,926	\$111,614,328
TOTAL	\$51,858,025	\$102,801,423	\$154,659,448

In Memory

*Soldier, rest! thy warfare o'er,
Dream of fighting fields no more:
Sleep the sleep that knows not breaking,
Morn of toll, nor night of waking.*
— Sir Walter Scott, *The Lady of the Lake* (canto I, st. 31)



More N.D. Office of the Adjutant General Information Online

National Guard: www.ndguard.com

Department of Emergency Services: www.nd.gov/des

Air National Guard: www.119wg.ang.af.mil

National Guard on Facebook: www.facebook.com/NDNationalGuard

National Guard on Twitter: www.twitter.com/NDNationalGuard

Department of Emergency Services on Twitter: www.twitter.com/NDDDES

National Guard Videos: www.youtube.com/ndnationalguard

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